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Subj: MARINE AIR GROUND TASK FORCE PLANNER TRAINING AND
READINESS MANUAL CHANGE 3

Encl: (1) Chapter 3, Chapter 8, New Chapter 10

1. Purpose. To transmit new chapter inserts to the basic manual.
2. Scope. Remove Chapters 3 and 8 and replace with the enclosed Chapters 3 and 8, and add Chapter 10.
3. Information. This change is out of the normal Training and Readiness (T&R) review cycle due to receipt of the previous Civil Affairs Working Group (CAWG) T&R Manual review Record of Proceedings from 21-23 April 2015. The CAWG determined the current Civil Affairs Chapter of the Marine Air Ground Task Force T&R Planner Manual did not effectively address Civil Affairs capabilities. The Red Team Chapter was staffed via Marine Corps Action Tracking System and adjudicated for inclusion to the basic manual.
4. Filing Instructions. This change transmittal will be filed immediately following the signature page of the basic manual.


J. W. LUKEMAN
By direction

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MAGTF PLANNER T&R MANUAL

CHAPTER 3

COLLECTIVE EVENTS

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MAGTF PLANNER T&R MANUAL

CHAPTER 3

COLLECTIVE EVENTS

3000. PURPOSE. This chapter contains collective training events for the MAGTF Planner.

3001. EVENT CODING. Events in this T&R Manual are depicted with an up to 12-character, 3-field alphanumeric system, i.e. XXXX-XXXX-XXXX. This chapter utilizes the following methodology

a. Field one. This field represents the community. This chapter contains the following community codes:

<u>Code</u>	<u>Description</u>
CMO	Civil Military Operations
MISO	Military Information Support Operations

b. Field two. This field represents the functional/duty area. This chapter contains the following functional/duty areas:

<u>Code</u>	<u>Description</u>
ASES	Assessments
OPS	Operations
PLAN	Planning
PLEX	Plan and Execute
PDD	Product Development and Design
SDEV	Series Development
TAA	Target Audience Analysis

c. Field three. This field provides the level at which the event is accomplished and numerical sequencing of events. This chapter contains the following event levels:

<u>Code</u>	<u>Description</u>
7000	Battalion Level
6000	Company Level
4000	Squad Level
3000	Team Level

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3003. 7000-LEVEL EVENTS

CMO-PLEX-7001: Conduct Civil Information Management (CIM) activities

SUPPORTED MET(S): MCT 1.15.1.4

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: CIM is the process whereby civil information is gathered, entered into a database, analyzed, and internally fused with other data sources from the supported element, higher headquarters, interagency, multinational, HN, IGO, NGO, and IPI partners.

CONDITION: Given a mission and commander's intent.

STANDARD: To improve the commander's awareness and understanding of the civil component of the operating environment in accordance with JP 3-57 appendix C.

EVENT COMPONENTS:

1. Identify information requirements/responsibilities/integration.
2. Establish the CIM process.
3. Establish civil information collection plan.
4. Conduct civil reconnaissance as required.
5. Consolidate all civil information.
6. Develop the civil dimensions of the Common Operational Picture (COP).
7. Analyze civil information.
8. Disseminate civil information.

CHAINED EVENTS: CMO-PLEX-6001

REFERENCES:

1. JP 3-07 Stability Operations
2. JP 3-57 Civil-Military Operations
3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
4. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-7002: Operate a Civil Military Operations Center (CMOC)

SUPPORTED MET(S):

MCT 1.15 MCT 1.15.1.4 MCT 5.5.1.1

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The CMOC is the location for assessment, planning, coordination, knowledge management (collaboration, information management, and information sharing), integration, deconfliction of CMO, and numerous other activities.

CONDITION: Given a mission, commander's intent, interpreters (as required), and security support (as required).

STANDARD: To assist in the coordination of activities of engaged military forces with other USG agencies, NGOs, IGOs, local governmental leaders, or civilian populations in accordance with MCWP 3-33.1 Chapter 4.

EVENT COMPONENTS:

1. Establish a CMOC.
2. Review supported units IM Plan/Annex U.
3. Facilitate civil-military efforts with interorganizational agencies and indigenous population.
4. Coordinate civilian support requests.
5. Integrate CMOC operations with primary and special staff sections as required.
6. Ensure relevant civil information is integrated into the CIM process.

PREREQUISITE EVENTS: CMO-PLEX-7001

CHAINED EVENTS: CMO-PLEX-6004

REFERENCES:

1. JP 3-07 Stability Operations
2. JP 3-08 Interorganizational Coordination During Joint Operations
3. JP 3-13 Information Operations
4. JP 3-57 Civil-Military Operations
5. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
6. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-7003: Provide Support to Civil Administration (SCA)

SUPPORTED MET(S):

MCT 1.14 MCT 1.15.1.5

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: SCA helps continue or stabilize management by a governing body of a foreign nations civil structure by assisting an established government or by establishing military authority over an occupied population. Support to civil administration consists of planning, coordinating, advising, or assisting with those activities that reinforce or restore a civil administration that supports U.S. and multinational objectives.

CONDITION: Given a mission and commander's intent.

STANDARD: To reinforce or restore a civil administration in accordance with JP 3-57.

EVENT COMPONENTS:

1. Provide inputs into the commander's planning process.
2. Assess the IPI capabilities.
3. Support capacity building of IPI across lines of operation.
4. Conduct inter-organizational coordination.
5. Evaluate measures of performance as required.
6. Evaluate measures of effectiveness as required.
7. Assist in the mediation of problems arising from the execution of support to civil administration operations.
8. Support the execution of selected SCA operations and activities as required.
9. Transition to follow-on organizations as required.

PREREQUISITE EVENTS: CMO-PLEX-7001

CHAINED EVENTS: CMO-PLEX-6005

REFERENCES:

1. JP 3-07 Stability Operations
2. JP 3-57 Civil-Military Operations
3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
4. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-7004: Provide Defense Support to Civil Authorities (DSCA)

SUPPORTED MET(S):

MCT 5.5.1 MCT 5.5.1.1 MCT 5.7.6
MCT 6.1.1.2.4 MCT 6.9.8

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Support provided by U.S. federal military forces, DOD civilians, DOD contract personnel, DOD component assets, and National Guard forces (when the Secretary of Defense (SECDEF), in coordination with the governors of the affected states, elects and requests to use those forces in Title 32, United States Code) in emergencies law enforcement support, and other domestic activities, or from qualifying entities for special events.

CONDITION: Given a mission, and commander's intent.

STANDARD: To save lives, prevent human suffering, or mitigate great property damage in accordance with MCWP 3-36.2. Chapter 1.

EVENT COMPONENTS:

1. Provide inputs to the commander's planning process.
2. Conduct civil reconnaissance to determine scope of problem as required.
3. Coordinate with joint, federal, state, and local agencies.
4. Identify available assets/resources.
5. Evaluate measures of performance as required.
6. Evaluate measures of effectiveness as required.

7. Support the execution of selected civil support operations and activities as required.
8. Transition to follow-on organizations as required.

PREREQUISITE EVENTS: CMO-PLEX-7001

CHAINED EVENTS: CMO-PLEX-6006

REFERENCES:

1. JP 3-57 Civil-Military Operations
2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
3. MCWP 3-33.1 MAGTF Civil Military Operations
4. MCWP 3-36.2 Multi-Service Tactics, Techniques, and Procedures for Defense Support of Civil Authorities and Integrating with National Guard Civil Support

CMO-PLEX-7005: Provide support to Populace and Resources Control (PRC)

SUPPORTED MET(S):

MCT 1.14 MCT 1.14.6 MCT 1.15.1.1

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: PRC consists of two distinct, yet linked, components: populace control and resources control. These controls are normally a responsibility of indigenous civil governments. During times of civil or military emergency, proper authorities define, enact, and enforce PRC. For practical and security reasons, military forces employ populace control measures and resources control measures of some type and to varying degrees in military operations across the range of military operations.

CONDITION: Given a mission, and commander's intent.

STANDARD: To provide security for the populace, mobilize human resources, deny personnel to the enemy, Detect and reduce the effectiveness of enemy agents, regulate the movement and consumption of material resources, mobilize material resources, and deny material to the enemy in accordance with MCRP 3-33.1A, Chapter 5.

EVENT COMPONENTS:

1. Provide inputs into the commander's planning process.
2. Advise the commander on PRC measures.
3. Provide recommendations on how to implement PRC measures.
4. Conduct interorganizational coordination.
5. Develop PRC measures for dissemination to the IPI.
6. Evaluate measures of performance as required.
7. Evaluate measures of effectiveness as required.
8. Support the execution of selected PRC operations and activities as required.
9. Assist through civil engagements in the mediation of problems arising from the implementation of PRC measures.
10. Identify existing PRC measures (e.g. HN, IGO/NGO).
11. Assess effectiveness of existing PRC measures as required.

PREREQUISITE EVENTS:

CMO-PLEX-7001

CMO-PLEX-7009

CHAINED EVENTS: CMO-PLEX-6007

REFERENCES:

1. JP 3-07 Stability Operations
 2. JP 3-57 Civil-Military Operations
 3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 4. MCRP 3-33.1B Multi-Service Techniques for Civil Affairs Support to Populace and Resource Control
 5. MCWP 3-33.1 MAGTF Civil Military Operations
-

CMO-PLEX-7006: Provide support Nation Assistance (NA)

SUPPORTED MET(S):

MCT 1.14

MCT 1.14.6

MCT 1.15.1.3

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: NA is civil or military assistance (other than FHA) rendered to a nation by U.S. forces within that nation's territory during peacetime, crises or emergencies, or war based on agreements mutually concluded between the United States and that nation.

CONDITION: Given a mission and commander's intent.

STANDARD: To promote sustainable development, growth of responsive institutions, and long-term regional stability in accordance with ATP 3-57.30 chapter 1.

EVENT COMPONENTS:

1. Provide inputs into the commander's planning process.
2. Coordinate with SJA to ensure compliance with NA regulations, laws and directives.
3. Conduct civil reconnaissance to determine scope of problem as required.
4. Conduct interorganizational coordination.
5. Evaluate measures of performance as required.
6. Evaluate measures of effectiveness as required.
7. Support the execution of selected NA operations and activities as required.
8. Transition to follow-on organizations as required.

PREREQUISITE EVENTS: CMO-PLEX-7001

CHAINED EVENTS: CMO-PLEX-6009

REFERENCES:

1. ATP 3-57.30 Civil Affairs Support to Nation Assistance
 2. JP 3-07 Stability Operations
 3. JP 3-57 Civil-Military Operations
 4. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 5. MCWP 3-33.1 MAGTF Civil Military Operations
-

CMO-PLEX-7007: Provide support Noncombatant Evacuation Operations (NEO)

SUPPORTED MET(S):

MCT 1.13.2.2 MCT 5.5.6

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Noncombatant evacuation operations (NEOs) are conducted to assist the Department of State (DOS) in evacuating U.S. citizens, Department of Defense (DOD) civilian personnel, and designated host nation (HN) and third country nationals whose lives are in danger from locations in a foreign nation to an appropriate safe haven. Although normally considered in connection with hostile action, evacuation may also be conducted in anticipation of, or in response to, any natural or manmade disaster.

CONDITION: Given mission and commander's intent.

STANDARD: To provide noncombatants with protection, evacuation to, and welfare in a safe haven in accordance with JP 3-68, Chapter 1.

EVENT COMPONENTS:

1. Provide inputs to the commander's planning process.
2. Perform liaison between DOS and U.S. forces.
3. Support the operation of evacuation sites, holding areas for non-AMCITS denied evacuation and reception or processing stations.
4. Assist in the identification of U.S. citizens and others to be evacuated.
5. Screen/brief evacuees.
6. Integrate with related capabilities (IO and PA).
7. Mitigate civilian interference with operations.
8. Assist in safe haven activities.
9. Execute transition operations to follow-on organizations as required.

PREREQUISITE EVENTS: CMO-PLEX-7001

CHAINED EVENTS: CMO-PLEX-4014

REFERENCES:

1. F-77 DOS F-77 Report
2. JP 3-07 Stability Operations
3. JP 3-13 Information Operations
4. JP 3-57 Civil-Military Operations
5. JP 3-68 Noncombatant Evacuation Operations
6. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
7. MCWP 3-33.1 MAGTF Civil Military Operations
8. State Department Emergency Action Plan

CMO-PLEX-7008: Provide support to Foreign Humanitarian Assistance (FHA) Operations

SUPPORTED MET(S):

MCT 1.14 MCT 1.15.1.2

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Activities conducted outside the United States and its

territories to directly relieve or reduce human suffering, disease, hunger, or privation.

CONDITION: Given a mission and commander's intent.

STANDARD: To relieve or reduce the results of natural or manmade disasters or endemic conditions that might present a serious threat to life or that can result in great damage to or loss of property in accordance with MCRP 3-33.1A, Chapter 5.

EVENT COMPONENTS:

1. Provide inputs into the commander's planning process.
2. Conduct civil reconnaissance to determine scope of problem as required.
3. Assess effectiveness of existing FHA activities as required.
4. Conduct interorganizational coordination.
5. Identify available assets/resources.
6. Evaluate measures of performance as required.
7. Evaluate measures of effectiveness as required.
8. Support the execution of selected FHA operations and activities as required.
9. Transition to follow-on organizations as required.

PREREQUISITE EVENTS: CMO-PLEX-7001

CHAINED EVENTS: CMO-PLEX-6010

REFERENCES:

1. JP 3-07 Stability Operations
2. JP 3-29 Foreign Humanitarian Assistance
3. JP 3-57 Civil-Military Operations
4. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
5. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-7009: Conduct Civil Preparation of the Battlespace (CPB)

SUPPORTED MET(S):

MCT 1.15.1.4 MCT 2.1.2.1

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: CPB is an analytical method used to examine the Civil Operating Environment. CPB analyzes different aspects of civil information and assesses the civil impact of friendly, adversary, external actors, and the local populace on MAGTF operations.

CONDITION: Given a CA element, higher headquarters order(s), commander's initial planning guidance and an area of operations.

STANDARD: To provide a comprehensive understanding of the Civil Operating Environment in order to develop a Civil Environment Model that informs decision makers of possible civil actions that may impact MAGTF missions in accordance with MCWP 3-33.1 Ch5.

EVENT COMPONENTS:

1. Define the civil operating environment (i.e. ASCOPE/PMESII).

2. Analyze the civil operating environment.
3. Develop a civil environment model.
4. Determine civil actions.

PREREQUISITE EVENTS: CMO-PLEX-7001

CHAINED EVENTS: CMO-PLEX-6012

REFERENCES:

1. DOD-GIRH-2634-001-08 Cultural Generic Information Requirements Handbook (C-GIRH)
2. MCIA Urban GIRH MCIA Urban Generic Information Requirements Handbook
3. MCRP 2-3A Intelligence Preparation of the Battlefield/Battlespace
4. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
5. MCWP 3-33.1 MAGTF Civil Military Operations
6. MCWP 5-1 Marine Corps Planning Process

CMO-PLEX-7010: Provide Civil Affairs input to the commander's planning process

SUPPORTED MET(S):

MCT 1.15.2

MCT 5.2

MCT 5.2.2

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: To integrate civil planning considerations into MAGTF planning to promote understanding among the commander, his staff, and subordinate commanders regarding the nature of the given problem from a civil prospective and options for solving it.

CONDITION: Given higher headquarters order, commander's initial planning guidance, and an area of operations.

STANDARD: To support the commander's decision making by providing an enhanced understanding of the operating environment and the nature of the problem in order to identify an appropriate solution in accordance with MCWP 5-1.

EVENT COMPONENTS:

1. Conduct CPB as required.
2. Provide CA support to problem framing.
3. Establish a Green Cell as required.
4. Provide CA support to COA development.
5. Provide CA support to COA wargame.
6. Provide CA support to COA comparison and decision.
7. Provide CA support to orders development.
8. Provide CA support to transition.
9. Adapt CA inputs to external planning processes as required.

PREREQUISITE EVENTS: CMO-PLEX-7001

CHAINED EVENTS: CMO-PLEX-6014

REFERENCES:

1. JP 3-57 Civil-Military Operations

2. JP 5-0 Joint Operation Planning
3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
4. MCWP 3-33.1 MAGTF Civil Military Operations
5. MCWP 5-1 Marine Corps Planning Process

3004. 6000-LEVEL EVENTS

CMO-PLEX-6001: Conduct Civil Information Management (CIM) activities

SUPPORTED MET(S):

MCT 1.15.1.4	MCT 2.1.3.5	MCT 2.3.2
MCT 2.4.1	MCT 2.4.2	MCT 2.4.3

EVALUATION-CODED: YES **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: CIM is the process whereby civil information is gathered, entered into a database, analyzed, and internally fused with other data sources from the supported element, higher headquarters, interagency, multinational, HN, IGO, NGO, and IPI partners.

CONDITION: Given a mission and commander's intent.

STANDARD: To improve the commanders awareness and understanding of the civil component of the operating environment in accordance with JP 3-57 appendix C.

EVENT COMPONENTS:

1. Identify information requirements/responsibilities/integration.
2. Establish the CIM process.
3. Develop civil information collection plan.
4. Supervise civil reconnaissance as required.
5. Consolidate all civil information.
6. Develop the civil dimensions of the Common Operational Picture (COP).
7. Analyze civil information.
8. Generate civil information products.
9. Disseminate civil information.
10. Provide input into Boards, Bureaus, Centers, Cells, and Working Groups (B2C2WG).

CHAINED EVENTS: CMO-PLEX-4001

REFERENCES:

1. JP 3-07 Stability Operations
2. JP 3-57 Civil-Military Operations
3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
4. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-6002: Conduct an Assessment

SUPPORTED MET(S):

MCT 1.15.1.4	MCT 2.1.3.5	MCT 2.2
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EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** 12 months

3. Review integrated country strategy.
4. Review country development cooperation strategy (USAID).
5. Gather information (open source research).
6. Produce the general section of the area study (geography, history, people, U.S. interests and foreign nation support).
7. Produce the remainder of the area study based on the 14 functional areas (public administration, cultural relations, civilian supply, legal, public safety, economic development, food and agriculture, environmental management, public health, public transportation, public works and utilities, public communication, public education and civil information).

PREREQUISITE EVENTS: CMO-PLEX-4001

CHAINED EVENTS: CMO-PLEX-4004

REFERENCES:

1. <https://www.usaid.gov/results-and-data/planning/country-strategies-cdcs>
USAID
 2. JP 3-57 Civil-Military Operations
 3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 4. MCWP 3-33.1 MAGTF Civil Military Operations
 5. MCWP 3-40.2 Information Management
-

CMO-PLEX-6004: Operate a Civil Military Operations Center (CMOC)

SUPPORTED MET(S):

MCT 1.15 MCT 1.15.1.4 MCT 5.5.1.1

EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: The CMOC is the location for assessment, planning, coordination, knowledge management (collaboration, information management, and information sharing), integration, deconfliction of CMO, and numerous other activities.

CONDITION: Given a mission, commanders intent, interpreters (as required), and security support (as required).

STANDARD: To assist in the coordination of activities of engaged military forces with other USG agencies, NGOs, IGOs, local governmental leaders, or civilian populations in accordance with MCWP 3-33.1 Chapter 4.

EVENT COMPONENTS:

1. Establish a CMOC.
2. Review supported units IM Plan/Annex U.
3. Facilitate civil-military efforts with interorganizational agencies and indigenous population.
4. Coordinate civilian support requests.
5. Integrate CMOC operations with primary and special staff sections as required.
6. Ensure relevant civil information is integrated into the CIM process.
7. Support transition activities as required.

PREREQUISITE EVENTS: CMO-PLEX-6001

CHAINED EVENTS: CMO-PLEX-4005

REFERENCES:

1. JP 3-08 Interorganizational Coordination During Joint Operations
2. JP 3-13 Information Operations
3. JP 3-57 Civil-Military Operations
4. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
5. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-6005: Provide Support to Civil Administration (SCA)

SUPPORTED MET(S):

MCT 1.14 MCT 1.15.1.5

EVALUATION-CODED: YES

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: SCA helps continue or stabilize management by a governing body of a foreign nations civil structure by assisting an established government or by establishing military authority over an occupied population. Support to civil administration consists of planning, coordinating, advising, or assisting with those activities that reinforce or restore a civil administration that supports U.S. and multinational objectives.

CONDITION: Given a mission and commanders intent.

STANDARD: To reinforce or restore a civil administration in accordance with JP 3-57.

EVENT COMPONENTS:

1. Provide inputs into the commander's planning process.
2. Assess the IPI capabilities.
3. Support capacity building of IPI across lines of operation.
4. Conduct interorganizational coordination.
5. Evaluate measures of performance as required.
6. Evaluate measures of effectiveness as required.
7. Assist in the mediation of problems arising from the execution of support to civil administration operations.
8. Coordinate and synchronize collaborative SCA operations and activities as required.
9. Support transition activities as required.

PREREQUISITE EVENTS: CMO-PLEX-6001

CHAINED EVENTS: CMO-PLEX-4006

REFERENCES:

1. JP 3-07 Stability Operations
2. JP 3-57 Civil-Military Operations
3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
4. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-6006: Provide Defense Support to Civil Authorities (DSCA)

SUPPORTED MET(S):

MCT 5.5.1 MCT 5.5.1.1 MCT 5.7.6
MCT 6.1.1.2.4 MCT 6.9.8

EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: Support provided by U.S. federal military forces, DOD civilians, DOD contract personnel, DOD component asses, and National Guard forces (when the Secretary of Defense (SECDEF), in coordination with the governors of the affected states, elects and requests to use those forces in Title 32, United States Code) in emergencies law enforcement support, and other domestic activities, or from qualifying entities for special events.

CONDITION: Given a higher headquarters order(s), commanders initial planning guidance, and an area of operations.

STANDARD: To save lives, prevent human suffering, or mitigate great property damage in accordance with MCWP 3-36.2. Chapter 1.

EVENT COMPONENTS:

1. Review the legal and express limitation placed on the scope of the federal military's role and awareness of the legal considerations and the legal authority under which they are operating.
2. Provide inputs to the commanders planning process.
3. Coordinate with joint, federal, state, and local agencies.
4. Conduct civil reconnaissance to determine the scope of the problem as required.
5. Identify resources/shortfalls.
6. Develop measures of performance as required.
7. Develop measures of effectiveness as required.
8. Support the execution of assigned DSCA activities as required.
9. Transition to follow-on organizations as required.

PREREQUISITE EVENTS: CMO-PLEX-6001

CHAINED EVENTS: CMO-PLEX-4007

REFERENCES:

1. JP 3-57 Civil-Military Operations
2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
3. MCWP 3-33.1 MAGTF Civil Military Operations
4. MCWP 3-36.2 Multi-Service Tactics, Techniques, and Procedures for Defense Support of Civil Authorities and Integrating with National Guard Civil Support

CMO-PLEX-6007: Provide support to Populace and Resources Control (PRC)

SUPPORTED MET(S):

MCT 1.14 MCT 1.14.6 MCT 1.15.1.1

EVALUATION-CODED: YES **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: PRC consists of two distinct, yet linked, components: populace control and resources control. These controls are normally a responsibility of indigenous civil governments. During times of civil or military

emergency, proper authorities define, enact, and enforce PRC. For practical and security reasons, military forces employ populace control measures and resources control measures of some type and to varying degrees in military operations across the range of military operations.

CONDITION: Given a mission, and commander's intent.

STANDARD: To provide security for the populace, mobilize human resources, deny personnel to the enemy, Detect and reduce the effectiveness of enemy agents, regulate the movement and consumption of material resources, mobilize material resources, and deny material to the enemy in accordance with MCRP 3-33.1A, Chapter 5.

EVENT COMPONENTS:

1. Identify existing PRC measures (e.g. HN, IGO/NGO).
2. Provide inputs into the commander's planning process.
3. Conduct interorganizational coordination.
4. Provide recommendations on how to implement and disseminate PRC measures.
5. Develop measures of performance as required.
6. Develop measures of effectiveness as required.
7. Support the execution of selected PRC operations and activities as required.
8. Assess effectiveness of existing PRC measures as required.
9. Support transition activities as required.

PREREQUISITE EVENTS: CMO-PLEX-6001

CHAINED EVENTS: CMO-PLEX-4008

REFERENCES:

1. JP 3-07 Stability Operations
2. JP 3-57 Civil-Military Operations
3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
4. MCRP 3-33.1B Multi-Service Techniques for Civil Affairs Support to Populace and Resource Control
5. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-6008: Conduct Dislocated Civilians (DC) support operations

SUPPORTED MET(S): MCT 1.15.1.1

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: DC operations pertain to those actions required to move civilians out of harms way or to safeguard a displaced population in the aftermath of a disaster (natural and/or manmade).

CONDITION: Given a mission, and commanders intent.

STANDARD: To minimize civilian interference with military operations and to protect civilians from combat operations in accordance with ATP 3-57.10 Chapter 2.

EVENT COMPONENTS:

1. Identify the vulnerable populations.

2. Evaluate existing HN and international community DC plans and operations as required.
3. Advise the Commander on DC control measures that would effectively support the military operation.
4. Advise the Commander on the implementation of DC control measures.
5. Coordinate the dissemination of information regarding control measures among the indigenous population.
6. Assess measures of effectiveness as required.
7. Coordinate selected DC operations and activities as required.
8. Coordinate liaison with controlling agencies.
9. Conduct transition activities as required.

PREREQUISITE EVENTS: CMO-PLEX-6001

REFERENCES:

1. ATP 3-57.10 Civil Affairs Support to Populace and Resources Control
2. JP 3-57 Civil-Military Operations
3. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-6009: Provide support Nation Assistance (NA)

SUPPORTED MET(S):

MCT 1.14 MCT 1.15.1.3

EVALUATION-CODED: YES

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: NA is civil or military assistance (other than FHA) rendered to a nation by U.S. forces within that nation's territory during peacetime, crises or emergencies, or war based on agreements mutually concluded between the United States and that nation.

CONDITION: Given a mission and commander's intent.

STANDARD: To promote sustainable development, growth of responsive institutions, and long-term regional stability in accordance with ATP 3-57.30 chapter 1.

EVENT COMPONENTS:

1. Review U.S. security assistance program goals and theater campaign plan objectives as required.
2. Provide inputs into the commander's planning process.
3. Coordinate with SJA to ensure compliance with NA regulations, laws and directives.
4. Conduct civil reconnaissance to determine scope of problem as required.
5. Conduct interorganizational coordination.
6. Develop measures of performance as required.
7. Develop measures of effectiveness as required.
8. Support the execution of selected NA operations and activities as required.
9. Synchronize and/or deconflict NA projects with other SA programs.
10. Conduct HCA projects in consonance with HN and Security Cooperation Office as required.
11. Advise and/or assist Partner/HN military to plan, train for, and execute CMO appropriate missions as required.
12. Transition to follow-on organizations as required.

PREREQUISITE EVENTS: CMO-PLEX-6001

CHAINED EVENTS: CMO-PLEX-4009

REFERENCES:

1. ATP 3-57.30 Civil Affairs Support to Nation Assistance
 2. JP 3-07 Stability Operations
 3. JP 3-57 Civil-Military Operations
 4. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 5. MCWP 3-33.1 MAGTF Civil Military Operations
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CMO-PLEX-6010: Provide support to Foreign Humanitarian Assistance (FHA) Operations

SUPPORTED MET(S):

MCT 1.14 MCT 1.15.1.2

EVALUATION-CODED: YES

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Activities conducted outside the United States and its territories to directly relieve or reduce human suffering, disease, hunger, or privation.

CONDITION: Given a higher headquarters order(s), commanders initial planning guidance, and an area of operations.

STANDARD: To alleviate suffering of affected populations in accordance with CJCS objectives.

EVENT COMPONENTS:

1. Provide inputs into the commander's planning process.
2. Conduct initial civil reconnaissance within 48 hours as required.
3. Conduct initial assessments within 48 hours.
4. Assess effectiveness of existing FHA activities as required.
5. Establish liaison with civil society and interorganizational stakeholders within 72 hours.
6. Identify FHA requirements within 72 hours.
7. Establish a Coordination center within 96 hours as required.
8. Identify resources/shortfalls.
9. Develop measures of performance as required.
10. Develop measures of effectiveness as required.
11. Support the execution of selected FHA operations and activities as required.
12. Support transition activities as required.

PREREQUISITE EVENTS:

CMO-PLEX-6001 CMO-PLEX-6004

CHAINED EVENTS: CMO-PLEX-4015

REFERENCES:

1. JP 3-07 Stability Operations
2. JP 3-29 Foreign Humanitarian Assistance
3. JP 3-57 Civil-Military Operations
4. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures

5. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-6011: Protect cultural property

SUPPORTED MET(S): MCT 4.6.2.16

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Develop plans for, and provide recommendations to the commander for protecting, preserving, and coordinating a chain of custody for significant cultural property and facilities in the aftermath of a disaster (natural and/or manmade).

CONDITION: Given a mission, area assessment and commanders intent.

STANDARD: So Arts, Monuments, and Archives (AMA)/cultural property are secure from intentional or gratuitous destruction, theft or damage in accordance with federal and international law.

EVENT COMPONENTS:

1. Establish liaison with the HN's AMA agencies.
2. Identify the locations of AMA that are in imminent danger of destruction in the Area of Operations (AO).
3. Develop plans for the protection of cultural property as required.
4. Update Protected Target List, as required.
5. Conduct inventory of AMA.
6. Document AMA inventory for storage and transportation.
7. Recommend preservation and safeguarding priority.
8. Assist international and HN agencies in determining cultural property ownership.
9. Support transition activities to international and HN cultural property systems and agencies as required.

PREREQUISITE EVENTS:

CMO-PLEX-6001 CMO-PLEX-6002 CMO-PLEX-6003
CMO-PLEX-6012

REFERENCES:

1. GTA 41-01-001; Oct 2002 Civil Affairs Planning and Execution Guide
 2. GTA 41-01-002; August 2009 Civil Affairs Arts, Monuments, and Archives (AMA) Guide
 3. HAGUE CONVENTION OF 1954 Protection of Cultural Property in the Event of Armed Conflict
 4. JP 3-57 Civil-Military Operations
 5. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 6. MCWP 3-33.1 MAGTF Civil Military Operations
 7. UN United Nations Educational, Scientific, and Cultural Organization: Constitution
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CMO-PLEX-6012: Conduct Civil Preparation of the Battlespace (CPB)

SUPPORTED MET(S):

MCT 1.15.1.4 MCT 2.1.2.1

EVALUATION-CODED: YES

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: CPB is an analytical method used to examine the Civil Operating Environment. CPB analyzes different aspects of civil information and assesses the civil impact of friendly, adversary, external actors, and the local populace on MAGTF operations.

CONDITION: Given a CA element, higher headquarters order(s), commander's initial planning guidance and an area of operations.

STANDARD: To provide a comprehensive understanding of the Civil Operating Environment in order to develop a Civil Environment Model that informs decision makers of possible civil actions that may impact MAGTF missions in accordance with MCWP 3-33.1 Ch5.

EVENT COMPONENTS:

1. Define the civil operating environment (i.e. ASCOPE/PMESII).
2. Analyze the civil operating environment.
3. Develop a civil environment model.
4. Determine civil actions.

PREREQUISITE EVENTS:

CMO-PLEX-6001 CMO-PLEX-6003

CHAINED EVENTS: CMO-PLEX-4016

REFERENCES:

1. DOD-GIRH-2634-001-08 Cultural Generic Information Requirements Handbook (C-GIRH)
2. MCIA Urban GIRH MCIA Urban Generic Information Requirements Handbook
3. MCRP 2-3A Intelligence Preparation of the Battlefield/Battlespace
4. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
5. MCWP 3-33.1 MAGTF Civil Military Operations
6. MCWP 5-1 Marine Corps Planning Process

CMO-PLEX-6013: Conduct Green Cell activities

SUPPORTED MET(S):

MCT 1.15.2 MCT 2.1.2.4 MCT 5.2.2.3

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The Green Cell is a working group which assists the commander, staff and the Operational Planning Team and CMO working group in understanding the effect of the civil environment on both friendly and threat forces. The cell articulates the actions and dynamics of selected individuals, groups, tangible assets, and societal-cultural factors in the civil environment which may significantly impact operations.

CONDITION: Given a higher headquarters order(s), commanders initial planning guidance, and an area of operations.

STANDARD: To provide the commander and staff with civil reactions for use in the COA wargame in accordance with MCWP 3-33.1.

EVENT COMPONENTS:

1. Establish the green cell.
2. Develop civil environment model.
3. Develop population support overlay as required.
4. Develop social network analysis as required.
5. Approve the civil environment model products for input into COA development.
6. Conduct COA scenario analysis.
7. Develop a synchronization matrix for input into COA wargaming.
8. Brief civil reactions during COA wargaming turns.

PREREQUISITE EVENTS:

CMO-PLEX-4016 CMO-PLEX-6001

REFERENCES:

1. MCWP 3-33.1 MAGTF Civil Military Operations
2. MSTP PAM 2-0.1 The Red Cell

CMO-PLEX-6014: Provide Civil Affairs input to the commander's planning process

SUPPORTED MET(S):

MCT 1.15.2 MCT 5.2 MCT 5.2.2

EVALUATION-CODED: YES

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: To integrate civil planning considerations into MAGTF planning to promote understanding among the commander, his staff, and subordinate commanders regarding the nature of the given problem from a civil prospective and options for solving it.

CONDITION: Given higher headquarters order, commander's initial planning guidance, and an area of operations.

STANDARD: To support the commanders decision making by providing an enhanced understanding of the operating environment and the nature of the problem in order to identify an appropriate solution in accordance with MCWP 5-1.

EVENT COMPONENTS:

1. Conduct CPB as required.
2. Provide civil considerations to problem framing.
3. Establish a Green Cell as required.
4. Provide civil considerations to COA development.
5. Provide civil considerations COA wargame.
6. Provide civil considerations to COA comparison and decision.
7. Provide civil considerations to orders development.
8. Develop an Annex G as required.
9. Provide civil considerations to transition
10. Adapt CA inputs to external planning processes as required.

PREREQUISITE EVENTS: CMO-PLEX-6001

CHAINED EVENTS: CMO-PLEX-4017

REFERENCES:

1. JP 3-57 Civil-Military Operations
2. JP 5-0 Joint Operation Planning
3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
4. MCWP 3-33.1 MAGTF Civil Military Operations
5. MCWP 5-1 Marine Corps Planning Process

3005. 4000-LEVEL EVENTS

CMO-PLEX-4001: Conduct Civil Information Management (CIM) activities

SUPPORTED MET(S):

MCT 1.15.1.4 MCT 2.1.3.5

EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: CIM is the process whereby civil information is gathered, entered into a database, analyzed, and internally fused with other data sources from the supported element, higher headquarters, interagency, multinational, HN, IGO, NGO, and IPI partners.

CONDITION: Given higher headquarters order, commander's initial planning guidance, CIM systems, and an area of operations.

STANDARD: To improve the commander's awareness and understanding of the civil component of the operating environment in accordance with JP 3-57 appendix C.

EVENT COMPONENTS:

1. Identify information requirements/responsibilities/integration.
2. Establish the CIM process.
3. Develop civil information collection plan as required.
4. Conduct civil reconnaissance as required.
5. Consolidate all civil information.
6. Develop the civil dimensions of the Common Operational Picture (COP).
7. Analyze civil information.
8. Generate civil information products.
9. Disseminate civil information.
10. Provide input into Boards, Bureaus, Centers, Cells, and Working Groups (B2C2WG).

REFERENCES:

1. JP 3-57 Civil-Military Operations
2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
3. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-4002: Conduct civil reconnaissance

SUPPORTED MET(S):

MCT 1.15.1.4 MCT 2.2.1.1 MCT 2.2.1.2
MCT 2.2.2.1

EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: A targeted, planned, and coordinated observation and evaluation of specific aspects of the environment such as areas, structures, capabilities, organizations, people, or events.

CONDITION: Given a mission, commanders intent, and an area study.

STANDARD: To provide the commander specific information on the civil component within the AO.

EVENT COMPONENTS:

1. Review PIRs.
2. Develop CONOPS.
3. Coordinate with support element as required.
4. Coordinate with interorganizational partners/HN as required.
5. Prepare for interviews as required.
6. Conduct physical assessment(s) (ASCOPE).
7. Report essential elements of information.
8. Conduct a debrief as required.

PREREQUISITE EVENTS:

CMO-PLEX-4001 CMO-PLEX-4003

REFERENCES:

1. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
2. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-4003: Conduct an Assessment

SUPPORTED MET(S):

MCT 1.15.1.4 MCT 2.1.3.5 MCT 2.2

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The purpose is to determine current conditions, compare them to a defined norm and established standards, and identify needs or requirements that the CMO planner and/or CA Team can address. This includes the needs and requirements of the supported commander or organization associated with the mission, and the local populace.

CONDITION: Given a higher headquarters order(s), commander's initial planning guidance, and an area of operations.

STANDARD: To validate, update and provide additional data to fill existing information gaps from the area study and other sources.

EVENT COMPONENTS:

1. Identify priority information requirements (PIRs).
2. Review area studies.
3. Identify sources of information to satisfy requirements.
4. Coordinate with interorganizational partners.
5. Identify type of assessment(s) required.
6. Conduct civil reconnaissance as required.
7. Compare relevancy of the results to objectives and indicators.
8. Implement the CIM process.
9. Develop measures of performance as required.

10. Develop measures of effectiveness as required.
11. Recommend civil based CCIRs.

PREREQUISITE EVENTS:

CMO-PLEX-4001 CMO-PLEX-4004

REFERENCES:

1. JP 3-57 Civil-Military Operations
 2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 3. MCWP 3-33.1 MAGTF Civil Military Operations
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CMO-PLEX-4004: Prepare an area study

SUPPORTED MET(S):

MCT 1.15.1.4 MCT 2.1.2.5 MCT 2.1.3.5

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: CA area studies are normally prepared in support of a geographic combatant commanders, joint task forces, or theater Service components contingency or theater campaign plan processes.

CONDITION: Given commanders intent, and an area of operations.

STANDARD: To enable the commanders decision making process and meets the seven information quality characteristics (accuracy, relevance, timeliness, usability, completeness, brevity, security) in accordance with MCWP 3-40.2 Chapter 2.

EVENT COMPONENTS:

1. Review theater campaign plan.
2. Review component support plan.
3. Review integrated country strategy.
4. Review country development cooperation strategy (USAID).
5. Gather information (open source research).
6. Consolidate information for the general section of the area study (geography, history, people, U.S. interests and foreign nation support).
7. Consolidate information for the remainder of the area study based on the 14 functional areas (public administration, cultural relations, civilian supply, legal, public safety, economic development, food and agriculture, environmental management, public health, public transportation, public works and utilities, public communication, public education and civil information).

PREREQUISITE EVENTS: CMO-PLEX-4001

REFERENCES:

1. <https://www.usaid.gov/results-and-data/planning/country-strategies-cdcs>
USAID
 2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 3. MCWP 3-33.1 MAGTF Civil Military Operations
 4. MCWP 3-40.2 Information Management
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CMO-PLEX-4005: Operate a Civil Military Operations Center (CMOC)

SUPPORTED MET(S):

MCT 1.15 MCT 5.5.1.1 MCT 6.1.1.2.1

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The CMOC is the location for assessment, planning, coordination, knowledge management (collaboration, information management, and information sharing), integration, deconfliction of CMO, and numerous other activities.

CONDITION: Given a mission, commander's intent, interpreters (as required), and security support (as required).

STANDARD: To assist in the coordination of activities of engaged military forces with other USG agencies, NGOs, IGOs, local governmental leaders, or civilian populations in accordance with MCWP 3-33.1 Chapter 4.

EVENT COMPONENTS:

1. Establish a CMOC.
2. Review supported units IM Plan/Annex U.
3. Coordinate civil-military efforts with interorganizational agencies and indigenous population.
4. Facilitate civilian support requests as required.
5. Integrate CMOC operations with primary and special staff sections as required.
6. Support transition activities as required.

PREREQUISITE EVENTS: CMO-PLEX-4001

REFERENCES:

1. JP 3-08 Interorganizational Coordination During Joint Operations
 2. JP 3-13 Information Operations
 3. JP 3-57 Civil-Military Operations
 4. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 5. MCWP 3-33.1 MAGTF Civil Military Operations
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CMO-PLEX-4006: Provide Support to Civil Administration (SCA)

SUPPORTED MET(S):

MCT 1.14 MCT 1.15.1.5

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: SCA helps continue or stabilize management by a governing body of a foreign nation's civil structure by assisting an established government or by establishing military authority over an occupied population. Support to civil administration consists of planning, coordinating, advising, or assisting with those activities that reinforce or restore a civil administration that supports U.S. and multinational objectives.

CONDITION: Given a higher headquarters order(s), commanders initial planning guidance, and an area of operations.

STANDARD: To reinforce or restore a civil administration in accordance with MCWP 3-33.1 Ch 1.

EVENT COMPONENTS:

1. Provide inputs into the commander's planning process.
2. Assess the IPI capabilities.
3. Support capacity building of IPI across lines of operation.
4. Conduct interorganizational coordination.
5. Develop measures of performance as required.
6. Develop measures of effectiveness as required.
7. Evaluate measures of performance.
8. Evaluate measures of effectiveness as required.
9. Assist in the mediation of problems arising from the execution of support to civil administration operations.
10. Coordinate and synchronize collaborative SCA operations and activities as required.
11. Support transition activities as required.

PREREQUISITE EVENTS: CMO-PLEX-4001

REFERENCES:

1. JP 3-57 Civil-Military Operations
2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
3. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-4007: Provide Defense Support to Civil Authorities (DSCA)

SUPPORTED MET(S):

MCT 6.1.1.2.4 MCT 6.9.8

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Support provided by U.S. federal military forces, DOD civilians, DOD contract personnel, DOD component assets, and National Guard forces (when the Secretary of Defense (SECDEF), in coordination with the governors of the affected states, elects and requests to use those forces in Title 32, United States Code) in emergencies law enforcement support, and other domestic activities, or from qualifying entities for special events.

CONDITION: Given a higher headquarters order(s), commander's initial planning guidance, and an area of operations.

STANDARD: To save lives, prevent human suffering, or mitigate great property damage in accordance with MCWP 3-36.2. Chapter 1.

EVENT COMPONENTS:

1. Provide inputs to the commander's planning process.
2. Coordinate activities with joint, federal, state, and local agencies.
3. Conduct civil reconnaissance to determine the scope of the problem as required.
4. Identify resources/shortfalls.
5. Develop measures of performance as required.
6. Develop measures of effectiveness as required.
7. Evaluate measures of performance as required.
8. Evaluate measures of effectiveness as required.

9. Support the execution of assigned DSCA activities as required.
10. Support transition activities as required.

PREREQUISITE EVENTS: CMO-PLEX-4001

REFERENCES:

1. JP 3-57 Civil-Military Operations
2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
3. MCWP 3-33.1 MAGTF Civil Military Operations
4. MCWP 3-36.2 Multi-Service Tactics, Techniques, and Procedures for Defense Support of Civil Authorities and Integrating with National Guard Civil Support

CMO-PLEX-4008: Provide support to Populace and Resources Control (PRC)

SUPPORTED MET(S):

MCT 1.14 MCT 1.15.1.1

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: PRC consists of two distinct, yet linked, components: populace control and resources control. These controls are normally a responsibility of indigenous civil governments. During times of civil or military emergency, proper authorities define, enact, and enforce PRC. For practical and security reasons, military forces employ populace control measures and resources control measures of some type and to varying degrees in military operations across the range of military operations.

CONDITION: Given a higher headquarters order(s), commanders initial planning guidance, and an area of operations.

STANDARD: To provide security for the populace, mobilize human resources, deny personnel to the enemy, detect, and reduce the effectiveness of enemy agents, regulate the movement and consumption of material resources, mobilize material resources, and deny material to the enemy in accordance with MCRP 3-33.1A, Chapter 5.

EVENT COMPONENTS:

1. Identify existing PRC measures (e.g. HN, IGO/NGO).
2. Provide inputs into the commander's planning process.
3. Conduct interorganizational coordination.
4. Provide recommendations on how to implement and disseminate PRC measures.
5. Develop measures of performance as required.
6. Develop measures of effectiveness as required.
7. Evaluate measures of performance as required.
8. Evaluate measures of effectiveness as required.
9. Support the execution of selected PRC operations and activities as required.
10. Assess effectiveness of existing PRC measures as required.
11. Support transition activities as required.

PREREQUISITE EVENTS: CMO-PLEX-4001

REFERENCES:

1. JP 3-57 Civil-Military Operations

2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
3. MCRP 3-33.1B Multi-Service Techniques for Civil Affairs Support to Populace and Resource Control
4. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-4009: Provide support Nation Assistance (NA)

SUPPORTED MET(S):

MCT 1.14 MCT 1.15.1.3

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: To plan, advise, coordinate, support, and participate in the execution of operations that provide civil or military assistance (other than foreign Humanitarian Assistance) to a foreign nation by U.S. forces within that nation's territory during peacetime, crises or emergencies, or war based on agreements mutually concluded between the U.S. and that nation.

CONDITION: Given a higher headquarters order(s), commanders initial planning guidance, and an area of operations.

STANDARD: To promote sustainable development, growth of responsive institutions, and long-term regional stability in accordance with ATP 3-57.30 chapter 1.

EVENT COMPONENTS:

1. Review U.S. security assistance program goals and theater campaign plan objectives as required.
2. Provide inputs into the commander's planning process.
3. Coordinate with SJA to ensure compliance with NA regulations, laws and directives.
4. Conduct civil reconnaissance to determine scope of problem as required.
5. Conduct interorganizational coordination.
6. Develop measures of performance as required.
7. Develop measures of effectiveness as required.
8. Evaluate measures of performance as required.
9. Evaluate measures of effectiveness as required.
10. Support the execution of selected NA operations and activities as required.
11. Synchronize and/or deconflict NA projects with other SA programs.
12. Conduct HCA projects in consonance with HN and Security Cooperation Office as required.
13. Advise and/or assist Partner/HN military to plan, train for, and execute CMO appropriate missions as required.
14. Support transition activities as required.

PREREQUISITE EVENTS:

CMO-PLEX-4001 CMO-PLEX-4010 CMO-PLEX-4011
CMO-PLEX-4012 CMO-PLEX-4013

REFERENCES:

1. ATP 3-57.30 Civil Affairs Support to Nation Assistance
 2. JP 3-57 Civil-Military Operations
 3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 4. MCWP 3-33.1 MAGTF Civil Military Operations
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CMO-PLEX-4010: Develop partner nation forces

SUPPORTED MET(S):

MCT 1.15.1.3 MCT 1.17

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: To train, assess, advise and/or assist Partner Nation Forces in planning, coordination and execution of operations and exercises in support of U.S. and Partner Nation military or political objectives, in concert with the Combatant commanders (CCDR) efforts.

CONDITION: Given a higher headquarters order(s), commanders initial planning guidance, and an area of operations.

STANDARD: To foster partnership capacity and enhance stability within a designated region or country.

EVENT COMPONENTS:

1. Identify interorganizational partners.
2. Identify shortfalls in existing programs capabilities.
3. Identify civil center of gravity (COG) within the AO.
4. Identify cultural conflicts.
5. Review HN internal defense and development program (IDAD).
6. Develop a recommended program list.
7. Liaise with interorganizational partners.
8. Choose a program for implementation.
9. Develop a plan to implement program.
10. Develop measures of performance as required.
11. Develop measures of effectiveness as required.
12. Evaluate measures of performance as required.
13. Evaluate measures of effectiveness as required.
14. Develop and/or update training materials/plan.

PREREQUISITE EVENTS: CMO-PLEX-4001

REFERENCES:

1. MCRP 3-33.8A Multi-Service Tactics, Techniques, and Procedures for Advising Foreign Forces

CMO-PLEX-4011: Conduct Humanitarian and Civic Assistance (HCA)

SUPPORTED MET(S): MCT 1.15.1.3

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: HCA programs encompass planned activities and are limited by law to the following: medical, surgical, dental, and veterinary care provided in areas of the country that are rural or are underserved by medical, surgical, dental, and veterinary professionals, respectively, including education, training, and technical assistance related to the care provided; construction of rudimentary surface transportation systems; well drilling and construction of basic sanitation facilities; and rudimentary construction and repair of public facilities.

CONDITION: Given a higher headquarters order(s), commanders initial planning guidance, and an area of operations.

STANDARD: To promote the security interests of both the U.S. and the country in which the activities are to be carried out and the specific operational readiness skills of the members of the U.S. forces participating in the activities which complement but do not duplicate any other form of social or economic assistance provided by the U.S.

EVENT COMPONENTS:

1. Review U.S. security assistance program goals and theater campaign plan objectives as required.
2. Provide inputs into the commanders planning process.
3. Coordinate with SJA to ensure compliance with regulations, laws and directives.
4. Conduct civil reconnaissance to determine scope of problem as required.
5. Conduct interorganizational coordination as required.
6. Develop measures of performance as required.
7. Develop measures of effectiveness as required.
8. Synchronize and/or deconflict HCA projects with other SA programs.
9. Conduct HCA projects in consonance with HN and Security Cooperation Office as required.
10. Support transition activities as required.

PREREQUISITE EVENTS: CMO-PLEX-4001

REFERENCES:

1. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures

CMO-PLEX-4012: Provide support to Security Force Assistance (SFA)

SUPPORTED MET(S):

MCT 5.5.5 MCT 5.5.5.2.1

EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: SFA is DODs contribution to a unified action effort to support and augment the development of the capacity and capability of foreign security forces (FSF) and their supporting institutions to facilitate the achievement of specific objectives shared by the USG.

CONDITION: Given a higher headquarters order(s), commanders initial planning guidance, and an area of operations.

STANDARD: To enhance the capabilities and capacities of a partner nation (or regional security organization) by providing training, equipment, advice, and assistance.

EVENT COMPONENTS:

1. Review U.S. security assistance program goals and theater campaign plan objectives as required.
2. Conduct interorganizational coordination as required.
3. Assess HN security forces CMO capabilities.
4. Provide inputs into the commanders planning process.
5. Coordinate with SJA to ensure compliance with regulations, laws and

- directives.
6. Develop measures of performance as required.
 7. Develop measures of effectiveness as required.
 8. Develop HN security force CMO training as required.
 9. Advise HN security force in CMO as required.
 10. Support transition activities as required.

PREREQUISITE EVENTS: CMO-PLEX-4001

REFERENCES:

1. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
-

CMO-PLEX-4013: Provide support to Military Civic Action (MCA)

SUPPORTED MET(S):

MCT 1.14

MCT 1.20

MCT 5.5.5.2.1

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: MCA is the use of predominantly indigenous military personnel to conduct construction projects, support missions, and services useful to the local population. These activities may involve U.S. supervision and advice but will normally be conducted by the local military. MCA is an essential part of military support to FID to assist the local government in developing capabilities to provide for the security and well-being of its own population.

CONDITION: Given a higher headquarters order(s), commanders initial planning guidance, and an area of operations.

STANDARD: To improve the host nation infrastructure and the living conditions of the local populace, while enhancing the legitimacy of the host nation government.

EVENT COMPONENTS:

1. Review U.S. security assistance program goals and theater campaign plan objectives as required.
2. Provide inputs into the commanders planning process.
3. Coordinate with SJA to ensure compliance with regulations, laws and directives.
4. Conduct civil reconnaissance to determine scope of problem as required.
5. Conduct interorganizational coordination as required.
6. Develop measures of performance as required.
7. Develop measures of effectiveness as required.
8. Synchronize and/or deconflict MCA projects with other SA programs.
9. Conduct MCA projects in consonance with HN and Security Cooperation Office as required.
10. Support transition activities as required.

PREREQUISITE EVENTS: CMO-PLEX-4001

REFERENCES:

1. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
-

CMO-PLEX-4014: Provide support to Noncombatant Evacuation Operations (NEO)

SUPPORTED MET(S):

MCT 1.13.2.2 MCT 5.5.6

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 month

DESCRIPTION: Noncombatant evacuation operations (NEOs) are conducted to assist the Department of State (DOS) in evacuating U.S. citizens, Department of Defense (DOD) civilian personnel, and designated host nation (HN) and third country nationals whose lives are in danger from locations in a foreign nation to an appropriate safe haven. Although normally considered in connection with hostile action, evacuation may also be conducted in anticipation of, or in response to, any natural or manmade disaster.

CONDITION: Given a higher headquarters order(s), commanders initial planning guidance, Embassies Emergency Action Plan (EAP), and an area of operations.

STANDARD: To provide noncombatants with protection, evacuation to, and welfare in a safe haven in accordance with an Embassies EAP.

EVENT COMPONENTS:

1. Review Embassies EAP and F77.
2. Provide inputs to the commanders planning process.
3. Perform liaison between DOS and U.S. forces.
4. Support the operation of evacuation sites, holding areas for non-AMCITS denied evacuation and reception or processing stations.
5. Assist in the identification of U.S. citizens and others to be evacuated.
6. Screen/brief evacuees.
7. Integrate with related capabilities (IO and PA).
8. Mitigate civilian interference with operations.
9. Assist in safe haven activities.
10. Execute transition operations to follow-on organizations as required.

PREREQUISITE EVENTS: CMO-PLEX-4001

REFERENCES:

1. F-77 DOS F-77 Report
2. JP 3-07 Stability Operations
3. JP 3-13 Information Operations
4. JP 3-57 Civil-Military Operations
5. JP 3-68 Noncombatant Evacuation Operations
6. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
7. MCWP 3-33.1 MAGTF Civil Military Operations
8. State Department Emergency Action Plan

CMO-PLEX-4015: Provide support to Foreign Humanitarian Assistance (FHA) Operations

SUPPORTED MET(S):

MCT 1.14 MCT 1.15.1.2

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Activities conducted outside the United States and its

territories to directly relieve or reduce human suffering, disease, hunger, or privation.

CONDITION: Given a higher headquarters order(s), commander's initial planning guidance, and an area of operations.

STANDARD: To alleviate suffering of affected populations in accordance with CJCS objectives.

EVENT COMPONENTS:

1. Provide inputs into the commander's planning process.
2. Conduct initial civil reconnaissance within 48 hours as required.
3. Conduct initial assessments within 48 hours.
4. Assess effectiveness of existing FHA activities as required.
5. Establish liaison with civil society and interorganizational stakeholders within 72 hours.
6. Identify FHA requirements within 72 hours.
7. Establish a Coordination center within 96 hours as required.
8. Identify resources/shortfalls.
9. Develop measures of performance as required.
10. Develop measures of effectiveness as required.
11. Evaluate measures of performance as required.
12. Evaluate measures of effectiveness as required.
13. Support the execution of selected FHA operations and activities as required.
14. Support transition activities as required.

PREREQUISITE EVENTS: CMO-PLEX-4001

REFERENCES:

1. JP 3-29 Foreign Humanitarian Assistance
2. JP 3-57 Civil-Military Operations
3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
4. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-4016: Conduct Civil Preparation of the Battlespace (CPB)

SUPPORTED MET(S):

MCT 1.15.1.4 MCT 2.1.2.1

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: CPB is an analytical method used to examine the Civil Operating Environment. CPB analyzes different aspects of civil information and assesses the civil impact of friendly, adversary, external actors, and the local populace on MAGTF operations.

CONDITION: Given a CA element, higher headquarters order(s), commander's initial planning guidance and an area of operations.

STANDARD: To provide a comprehensive understanding of the Civil Operating Environment in order to develop a Civil Environment Model that informs decision makers of possible civil actions that may impact MAGTF missions in accordance with MCWP 3-33.1 Ch5.

EVENT COMPONENTS:

1. Define the civil operating environment (i.e. ASCOPE/PMESII).
2. Analyze the civil operating environment.
3. Develop a civil environment model.
4. Determine civil actions.

PREREQUISITE EVENTS:

CMO-PLEX-4001 CMO-PLEX-4004

REFERENCES:

1. DOD-GIRH-2634-001-08 Cultural Generic Information Requirements Handbook (C-GIRH)
2. MCIA Urban GIRH MCIA Urban Generic Information Requirements Handbook
3. MCRP 2-3A Intelligence Preparation of the Battlefield/Battlespace
4. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
5. MCWP 3-33.1 MAGTF Civil Military Operations

CMO-PLEX-4017: Provide Civil Affairs input to the commander's planning process

SUPPORTED MET(S):

MCT 1.15.2 MCT 5.2 MCT 5.2.2

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: To integrate civil planning considerations into MAGTF planning to promote understanding among the commander, his staff, and subordinate commanders regarding the nature of the given problem from a civil prospective and options for solving it.

CONDITION: Given higher headquarters order, commander's initial planning guidance, and an area of operations.

STANDARD: To support the commanders decision making by providing an enhanced understanding of the operating environment and the nature of the problem in order to identify an appropriate solution in accordance with MCWP 5-1.

EVENT COMPONENTS:

1. Conduct CPB as required.
2. Provide civil considerations to problem framing.
3. Provide input to a Green Cell as required.
4. Provide civil considerations to COA development.
5. Provide civil considerations COA wargame.
6. Provide civil considerations to COA comparison and decision.
7. Provide civil considerations to orders development.
8. Develop an Annex G as required.
9. Provide civil considerations to transition
10. Adapt CA inputs to external planning processes as required.

PREREQUISITE EVENTS:

CMO-PLEX-4001 CMO-PLEX-4016

REFERENCES:

1. JP 3-57 Civil-Military Operations
2. JP 5-0 Joint Operation Planning

3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
4. MCWP 3-33.1 MAGTF Civil Military Operations

3006. 3000-LEVEL EVENTS

MISO-ASES-3001: Assess MISO Effectiveness

SUPPORTED MET(S): None

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 6 months

CONDITION: Given personnel, TAAW, PAW, SEM, intelligence reports, cultural studies, and the references.

STANDARD: In order to meet the commanders intent IAW the unit tactical standing operating procedures and MISO appendix task organization paragraph.

EVENT COMPONENTS:

1. MISO-TAA-2001
2. MISO-ASES-2001
3. MISO-ASES-2002
4. MISO-ASES-2003
5. 0521-ASES-2001
6. 0521-OPS-2001
7. 0521-ASES-2001

REFERENCES:

1. MCRP 3-40.6A Psychological Operations Tactics, Techniques, and Procedures
2. MCRP 3-40.6B Tactical Psychological Operations Tactics, Techniques, and Procedures
3. MCWP 3-40.6 Military Information Support Operations

MISO-OPS-3001: Conduct Product Dissemination

SUPPORTED MET(S): None

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 6 months

CONDITION: Given a MISO Team, products, SEM, TAAW and the references.

STANDARD: To utilize MISO products IAW the SEM.

EVENT COMPONENTS:

1. MISO-OPS-2001
2. MISO-OPS-2002
3. MISO-OPS-2003
4. MISO-OPS-2004
5. MISO-OPS-2005
6. MISO-OPS-2006
7. 0521-OPS-2002
8. 0521-OPS-2003
9. 0521-OPS-2004

REFERENCES:

1. MCRP 3-40.6A Psychological Operations Tactics, Techniques, and Procedures
 2. MCRP 3-40.6B Tactical Psychological Operations Tactics, Techniques, and Procedures
 3. MCWP 3-40.6 Military Information Support Operations
-

MISO-PDD-3001: Conduct Product Development

SUPPORTED MET(S): None

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 6 months

CONDITION: Given a MISO Team, products, SEM, TAAW and the references.

STANDARD: To utilize MISO products IAW the SEM.

EVENT COMPONENTS:

1. MISO-PDD-2001
2. MISO-PDD-2002
3. 0521-PDD-2001
4. 0521-PDD-2002
5. 0521-PDD-2003
6. 0521-OPS-2001

REFERENCES:

1. MCRP 3-40.6A Psychological Operations Tactics, Techniques, and Procedures
 2. MCRP 3-40.6B Tactical Psychological Operations Tactics, Techniques, and Procedures
 3. MCWP 3-40.6 Military Information Support Operations
-

MISO-PLAN-3001: Conduct Mission Planning

SUPPORTED MET(S): None

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 6 months

CONDITION: Given a MISO Team, and a supported unit.

STANDARD: To integrate MISO into planned operations.

EVENT COMPONENTS:

1. MISO-PLAN-2001
2. MISO-PLAN-2002
3. MISO-PLAN-2003
4. MISO-PLAN-2004
5. MISO-PLAN-2005
6. MISO-PLAN-2006
7. MISO-PLAN-2007
8. MISO-PLAN-2008
9. 0521-OPS-2001

REFERENCES:

1. MCRP 3-40.6A Psychological Operations Tactics, Techniques, and Procedures

2. MCRP 3-40.6B Tactical Psychological Operations Tactics, Techniques, and Procedures
 3. MCWP 3-40.6 Military Information Support Operations
-

MISO-PLAN-3002: Develop the MISO tab to the IO appendix of the Operations Annex

SUPPORTED MET(S): None

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

CONDITION: Given a MISO Team, commanders guidance, mission objectives, IO objectives.

STANDARD: To assist in orders production.

EVENT COMPONENTS:

1. Write the Situation paragraph.
2. Write the Mission paragraph.
3. Write the Execution paragraph.
4. Write the Administration and logistics paragraph.
5. Write the Command and Control paragraph.
6. Consolidate appropriate enclosures.

REFERENCES:

1. MCRP 3-40.6A Psychological Operations Tactics, Techniques, and Procedures
 2. MCRP 3-40.6B Tactical Psychological Operations Tactics, Techniques, and Procedures
 3. MCWP 3-40.6 Military Information Support Operations
-

MISO-SDEV-3001: Conduct Series Development

SUPPORTED MET(S): None

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 6 months

CONDITION: Given a MISO Team, commanders guidance, missions objectives, IO Objectives, and a TAAW.

STANDARD: Develop all the components of a MISO series and submit a completed Series Packet.

EVENT COMPONENTS:

1. MISO-SDEV-2001
2. MISO-SDEV-2002
3. MISO-SDEV-2003
4. 0521-OPS-2001

REFERENCES:

1. MCRP 3-40.6A Psychological Operations Tactics, Techniques, and Procedures
 2. MCRP 3-40.6B Tactical Psychological Operations Tactics, Techniques, and Procedures
 3. MCWP 3-40.6 Military Information Support Operations
-

MISO-SDEV-3002: Conduct internal series review

SUPPORTED MET(S): None

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 6 months

CONDITION: Given a TAAW, SCW, SDW and SEM.

STANDARD: To validate anticipated effectiveness and expected performance.

EVENT COMPONENTS:

1. MISO-SDEV-2001
2. MISO-SDEV-2002
3. MISO-SDEV-2003
4. 0521-OPS-2001

REFERENCES:

1. MCRP 3-40.6A Psychological Operations Tactics, Techniques, and Procedures
 2. MCRP 3-40.6B Tactical Psychological Operations Tactics, Techniques, and Procedures
-

MISO-TAA-3001: Conduct Target Audience (TA) analysis

SUPPORTED MET(S): None

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 6 months

CONDITION: Given a MISO Team, MISO Support Plan, MISO Objective (MO), selected Supporting MISO Objective (SMO), Potential Target Audience List (PTAL)), and a MISO CONOP.

STANDARD: To determine desired effect on one or more PTA based on a single SMO.

EVENT COMPONENTS:

1. MISO-TAA-2001
2. MISO-TAA-2002
3. MISO-TAA-2003
4. MISO-PLAN-2003
5. MISO-PLAN-2005
6. MISO-PLAN-2006
7. 0521-OPS-2001

REFERENCES:

1. MCRP 3-40.6A Psychological Operations Tactics, Techniques, and Procedures
 2. MCRP 3-40.6B Tactical Psychological Operations Tactics, Techniques, and Procedures
 3. MCWP 3-40.6 Military Information Support Operations
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MAGTF PLANNER T&R MANUAL

CHAPTER 8

CIVIL AFFAIRS INDIVIDUAL EVENTS

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MAGTF PLANNER T&R MANUAL

CHAPTER 8

CIVIL AFFAIRS INDIVIDUAL EVENTS

8000. PURPOSE. This chapter details the individual events that pertain to Civil Affairs. Each individual event provides an event title, along with the conditions events will be performed under, and the standard to which the event must be performed to be successful.

8001. EVENT CODING. Events in this T&R Manual are depicted with an up to 12-character, 3-field alphanumeric system, i.e. XXXX-XXXX-XXXX. This chapter utilizes the following methodology

a. Field one. This field represents the community. This chapter contains the following community codes:

<u>Code</u>	<u>Description</u>
0530	Civil Affairs Officer
0531	Civil Affairs Noncommissioned Officer
CACT	Civil Affairs Combined Tasks

b. Field two. This field represents the functional/duty area. This chapter contains the following functional/duty areas:

<u>Code</u>	<u>Description</u>
EXE	Executive
MGMT	Management
PLAN	Planning

c. Field three. This field provides the level at which the event is accomplished and numerical sequencing of events. This chapter contains the following event levels:

<u>Code</u>	<u>Description</u>
2000	Core Plus Skills

8002. INDEX OF INDIVIDUAL EVENTS

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8003. INDIVIDUAL EVENTS

0530-EXE-2001: Supervise civil reconnaissance

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Civil reconnaissance is a targeted, planned, observation and evaluation of the civil aspect of the environment such as areas, structures, capabilities, organizations, people, or events.

MOS PERFORMING: 0530

BILLETS: CA Det Cmdr, CA Team Leader

GRADES: 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, and an area study.

STANDARD: To provide the commander specific information on the civil component, the elements of which are best represented at the tactical level

by using ASCOPE in accordance with MCRP 3-33.1A, Chapter 5.

PERFORMANCE STEPS:

1. Update the area study.
2. Review the civil information collection plan.
3. Employ the troop leading steps (BAMCIS).
4. Supervise the development of a preliminary assessment.
5. Supervise deliberate assessments.
6. Analyze civil considerations (ASCOPE).
7. Conduct debrief(s).
8. Implement the CIM process.

PREREQUISITE EVENTS:

CACT-EXE-2001 CACT-EXE-2007 CACT-EXE-2017

REFERENCES:

1. JP 3-57 Civil-Military Operations
 2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 3. MCWP 3-17.4 Engineer Reconnaissance
 4. MCWP 3-33.1 MAGTF Civil Military Operations
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0530-EXE-2002: Manage a Civil-Military Operations Center (CMOC)

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The CMOC is the location for assessment, planning, coordination, knowledge management (collaboration, information management, and information sharing), integration, deconfliction of CMO, and numerous other activities.

MOS PERFORMING: 0530

BILLETS: CA Det Cmdr, CA Team Leader

GRADES: 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, an established CMOC, CMOC SOP, higher headquarters' battle rhythm, IM Plan (Annex U), interpreters (as required), and security support(as required).

STANDARD: To assist in the coordination of activities of engaged military forces with other USG agencies, NGOs, IGOs, local governmental leaders, or civilian populations in accordance with MCWP 3-33.1 Chapter 4.

PERFORMANCE STEPS:

1. Review supported units IM Plan/Annex U.
2. Establish CMOC battle rhythm.
3. Determine manning requirements
4. Coordinate with interorganizational agencies/local authorities.
5. Coordinate with related capabilities.
6. Support integrated monetary shaping operations.
7. Manage civil information.
8. Disseminate civil information.

9. Integrate CMOC operations with primary and special staff sections as required.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2002	CACT-EXE-2003
CACT-EXE-2004	CACT-EXE-2009	CACT-EXE-2016
CACT-EXE-2017	CACT-EXE-2018	

REFERENCES:

1. ATP 3-57.70 Civil-Military Operations Center
 2. FM 3-05.40 Civil Affairs Operations
 3. JAGINST 5890.1_ Administrative Processing and Consideration of Claims on Behalf Of and Against the Government
 4. JP 3-07; 29 September 2011 Stability Operations
 5. JP 3-08 Interorganizational Coordination During Joint Operations
 6. JP 3-13 Information Operations
 7. JP 3-57 Civil-Military Operations
 8. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 9. MCRP 5-12.1A The Law of Land Warfare
 10. MCWP 3-33.1 MAGTF Civil Military Operations
-

0530-EXE-2003: Manage projects

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Money represents influence and power, and its use should be considered an action on par with attack, defend, seize or destroy. CA Marines require skills and knowledge in the use of money and projects to create effects within the supported commanders operational environment. Financial, Contract and Project management are all important knowledge areas that CA Marines must understand. However, the CA Marines must not be relegated solely to any particular management function (i.e. financial, contract, or project management functions). Most CMO does not require funding (i.e., KLE, Civil Reconnaissance, Assessments, Support to Civil Authorities, etc.). Funding projects enables the CA Marine to leverage support for the MAGTF. For CA Marines engaged in stability operations, money becomes more than just currency - it is an asset that can influence the indigenous population at all levels (village, district and provincial).

MOS PERFORMING: 0530

BILLETS: CA Det Cmdr, CA Team Leader

GRADES: 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, project, funding source, and commanders intent.

STANDARD: To support CMO objectives in accordance with MCRP 3-33.1A Annex G.

PERFORMANCE STEPS:

1. Review scope of work.
2. Coordinate contractor support.
3. Conduct quality control on contract milestones.

4. Assess contractor performance.
5. Manage payment plan(s).
6. Supervise project closeout.
7. Transition to follow-on organization as required.
8. Evaluate project effectiveness.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2003	CACT-EXE-2004
CACT-EXE-2008	CACT-EXE-2018	CACT-EXE-2019

REFERENCES:

1. FM 1-06 Financial Management Operations (Army)
2. MCRP 3-17.7F Construction Project Management
3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
4. MCRP 3-33.1G Integrated Monetary Shaping Operations

0531-EXE-2001: Operate a Civil-Military Operations Center (CMOC)

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The CMOC is the location for assessment, planning, coordination, knowledge management (collaboration, information management, and information sharing), integration, deconfliction of CMO, and numerous other activities.

MOS PERFORMING: 0531, 0532

BILLETS: CA Team Member

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, an established CMOC, CMOC SOP, higher headquarters' battle rhythm, IM Plan (Annex U), interpreters (as required), and security support(as required).

STANDARD: To assist in the coordination of activities of engaged military forces with other USG agencies, NGOs, IGOs, local governmental leaders, or civilian populations in accordance with MCWP 3-33.1 Chapter 4.

PERFORMANCE STEPS:

1. Collect civil information.
2. Collect Biometric data as required.
3. Coordinate with interorganizational agencies/local authorities.
4. Coordinate with related capabilities.
5. Communicate through an interpreter as required.
6. Conduct civil engagements.
7. Support integrated monetary shaping operations.
8. Implement the CIM process.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2002	CACT-EXE-2003
CACT-EXE-2004	CACT-EXE-2008	CACT-EXE-2009
CACT-EXE-2016	CACT-EXE-2018	

REFERENCES:

1. ATP 3-57.70 Civil-Military Operations Center
 2. FM 3-05.40 Civil Affairs Operations
 3. JAGINST 5890.1_ Administrative Processing and Consideration of Claims on Behalf Of and Against the Government
 4. JP 3-07 Stability Operations
 5. JP 3-08 Interorganizational Coordination During Joint Operations
 6. JP 3-57 Civil-Military Operations
 7. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 8. MCRP 5-12.1A Law of Land Warfare
 9. MCWP 3-33.1 MAGTF Civil Military Operations
-

0531-EXE-2002: Conduct Civil Reconnaissance

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: A targeted, planned, and coordinated observation and evaluation of specific aspects of the environment such as areas, structures, capabilities, organizations, people, or events.

MOS PERFORMING: 0531, 0532

BILLETS: CA Team Member

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, and an area study.

STANDARD: To provide the commander specific information on the civil component, the elements of which are best represented at the tactical level by using ASCOPE in accordance with MCRP 3-33.1A, Chapter 5.

PERFORMANCE STEPS:

1. Review the area study.
2. Review the civil information collection plan.
3. Apply the troop leading steps.
4. Operate civil information management collection device, as required.
5. Develop a preliminary assessment.
6. Develop a deliberate assessment.
7. Report civil considerations (ASCOPE).
8. Update the area study.
9. Conduct debrief(s).
10. Implement the CIM process.

PREREQUISITE EVENTS:

CACT-EXE-2001

CACT-EXE-2004

CACT-EXE-2007

CACT-EXE-2016

REFERENCES:

1. JP 3-57 Civil-Military Operations
 2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 3. MCWP 3-17.4 Engineer Reconnaissance
 4. MCWP 3-33.1 MAGTF Civil Military Operations
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CACT-EXE-2001: Manage civil information

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Information management (IM) is the function of managing an organizations information resources for the handling of data and information acquired by one or many different systems, individuals, and organizations in a way that optimizes access by all who have a share in that data or a right to that information. Civil Information Management (CIM) is the process whereby civil information is gathered, entered into a database, analyzed, and internally fused with other data sources from the supported element, higher headquarters, interagency, multinational, HN, IGO, NGO, and IPI partners.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, the IM Plan (Annex U) and a CIM plan.

STANDARD: To enable operational functions and organizational learning to improve mission performance across the Marine Corps in accordance with MCWP 3-40.2 Chapter 2.

PERFORMANCE STEPS:

1. Collaborate with stakeholders.
2. Implement the IM principles.
3. Implement C2 system structure.
4. Determinate information requirements.
5. Implement IM tools.
6. Gather civil information.
7. Consolidate civil information into a usable format.
8. Analyze collected civil information.
9. Develop IM products.
10. Produce IM documentation.
11. Produce civil information geospatial products as required.
12. Produce a CMO report as required.
13. Disseminate civil information.

PREREQUISITE EVENTS:

CACT-EXE-2004 CACT-EXE-2016

REFERENCES:

1. JP 3-57 Civil-Military Operations
2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
3. MCWP 3-33.1 MAGTF Civil Military Operations

CACT-EXE-2002: Support Integrated Monetary Shaping Operations (IMSO)

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: IMSO are the use of monetary resources, provided with various types of aid (i.e., economic, financial, humanitarian, or developmental), involving the voluntary transfer of resources (i.e., money, equipment, knowledge, or training other than military) from U.S., or unified action partners to an HN IPI, directly or indirectly, for mutual benefit. Integrate monetary shaping operations early in the planning process.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, and a country plan.

STANDARD: To build trust between the U.S. armed forces and the HN, increase support for the HN, provide nation assistance and build partner capacity, and decrease support and influence of adversaries in accordance with MCRP 3-33.1G Chapter 1.

PERFORMANCE STEPS:

1. Assess the local economy in an area of operations (AO).
2. Implement the CIM process.
3. Coordinate with stakeholders.
4. Identify types of funding and programs available for use.
5. Identify potential projects or programs.
6. Prioritize ongoing and future projects.
7. Establish measures of performance as required.
8. Establish measures of effectiveness as required.
9. Apply operational culture.
10. Determine new requirements as required.
11. Transition to follow-on authorities as required.

PREREQUISITE EVENTS:

CACT-EXE-2001 CACT-EXE-2003 CACT-EXE-2008
CACT-EXE-2019

REFERENCES:

1. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
2. MCRP 3-33.1G Integrated Monetary Shaping Operations
3. Operational Culture for the Warfighter: Principles and Applications

CACT-EXE-2003: Conduct a civil engagement

EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: Engagements occur as chance, face-to-face meetings while on a patrol in a local village, or as scheduled meetings with HN government or military leaders. Tactical level engagements are interpersonal interactions between Service members and the HN population in an area of operations. Tactical engagements shape the OE as part of the tactical plan(s). Effects of a single engagement may not be immediately identifiable, but the effects

of several engagements over a period of time are more easily recognizable.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Female Engagement Marine, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, interpreter support as required, commander's intent, and a target audience.

STANDARD: To mitigate unintended consequences, counter adversary information activities, and increase local support for friendly forces and their mission in accordance with MCRP 3-33.1H Chapter 1.

PERFORMANCE STEPS:

1. Conduct CPB.
2. Identify target audience.
3. Identify intended outcomes.
4. Develop an engagement strategy.
5. Integrate operational culture principles.
6. Rehearse engagement.
7. Engage target audience.
8. Conduct a negotiation as required.
9. Conduct a mediation as required.
10. Assess engagement outcomes.
11. Debrief engagement outcomes.
12. Reengage target audience as required.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2016	CACT-EXE-2017
CACT-EXE-2019	CACT-PLAN-2002	

REFERENCES:

1. MCRP 3-33.1H Engagement Teams
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CACT-EXE-2004: Conduct a military brief

EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: Military briefs convey civil information to the Commander and his staff.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, a CIM plan, briefing resources, and classification guidance.

STANDARD: To deliver a concise, objective, accurate, clearly enunciated, and forcefully delivered brief within the allotted time in accordance with FM 6.0 Chapter 7.

PERFORMANCE STEPS:

1. Plan a brief.
2. Prepare a brief.
3. Execute a brief.
4. Assess a brief.

REFERENCES:

1. FM 6-0 Commander and Staff Organization and Operations
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CACT-EXE-2005: Support Dislocated Civilian (DC) operations

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: DC operations pertain to those actions required to move civilians out of harm's way or to safeguard a displaced population in the aftermath of a disaster (natural and/or manmade).

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, and DC operation plan.

STANDARD: To minimize civilian interference with military operations and to protect civilians from combat operations in accordance with ATP 3-57.10 Chapter 2.

PERFORMANCE STEPS:

1. Evaluate existing HN and international community DC plans and operations.
2. Advise the Commander on DC control measures that would effectively support the military operation.
3. Coordinate information regarding control measures among the indigenous population.
4. Assess measures of effectiveness as required.
5. Coordinate selected DC operations and activities as required.
6. Coordinate liaison with controlling agencies.
7. Coordinate transition to follow-on authorities as required.

PREREQUISITE EVENTS:

CACT-EXE-2003	CACT-EXE-2004	CACT-EXE-2006
CACT-EXE-2009	CACT-EXE-2018	CACT-EXE-2019

REFERENCES:

1. ATP 3-57.10 Civil Affairs Support to Populace and Resources Control
 2. Geneva Convention of 1949 (IV) Relative to the Protection of Civilian Persons in Time of War
 3. JP 3-57 Civil-Military Operations
 4. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 5. MCWP 3-33.1 MAGTF Civil Military Operations
 6. UNHCR HANDBOOK Office of the United Nations High Commissioner for Refugees Handbook
 7. USAID Field Operations Guide, dtd 2005
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CACT-EXE-2006: Support Populace and Resources Control (PRC)

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: PRC consists of two distinct, yet linked, components: populace control and resources control. These controls are normally a responsibility of indigenous civil governments. During times of civil or military emergency, proper authorities define, enact, and enforce PRC. For practical and security reasons, military forces employ populace control measures and resources control measures of some type and to varying degrees in military operations across the range of military operations.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, PRC plan, and commander's intent.

STANDARD: To provide security for the populace, mobilize human resources, deny personnel to the enemy, Detect and reduce the effectiveness of enemy agents, regulate the movement and consumption of material resources, mobilize material resources, and deny material to the enemy in accordance with MCRP 3-33.1A, Chapter 5.

PERFORMANCE STEPS:

1. Evaluate existing HN PRC measures.
2. Advise the commander on effective PRC measures.
3. Recommend command guidance to improve PRC measures.
4. Publicize the control measures among stakeholders.
5. Assess the effectiveness of the PRC measures.
6. Conduct selected PRC operations and activities as required.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2003	CACT-EXE-2004
CACT-EXE-2007	CACT-EXE-2009	CACT-EXE-2018
CACT-EXE-2019	CACT-PLAN-2002	

REFERENCES:

1. ATP 3-57.10 Civil Affairs Support to Populace and Resources Control
2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures

3. MCWP 3-33.1 MAGTF Civil Military Operations

CACT-EXE-2007: Conduct CA assessments

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The purpose of an assessment is to determine current conditions, compare them to a defined norm and established standards, and identify needs or requirements that CMO and or CA elements can address.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, and a designated AO.

STANDARD: To provide the commander with timely, accurate, and relevant civil information to support mission objectives in accordance with MCRP 3-33.1A Chapter 2.

PERFORMANCE STEPS:

1. Conduct an area study.
2. Integrate operational culture principles.
3. Conduct a preliminary assessment.
4. Conduct a Civil Reconnaissance as required.
5. Conduct deliberate assessment.
6. Analyze civil considerations.
7. Implement the CIM process.

PREREQUISITE EVENTS:

CACT-EXE-2001 CACT-EXE-2004 CACT-EXE-2016
CACT-EXE-2017

REFERENCES:

1. Commander's Handbook for Assessment Planning and Execution Joint Staff J-7
 2. FM 3-05.40 Civil Affairs Operations
 3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 4. MSTP PAM 6-9 Assessment
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CACT-EXE-2008: Develop a project

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Commanders often initiate projects within the Area of Operations (AO) to meet a desired effect. These projects are normally essential in meeting the needs of the populace. Projects often include but are not limited to repairs to essential services and critical infrastructure, new construction, and employment-related programs.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, and project guidance.

STANDARD: To support CMO objectives in accordance with MCRP 3-33.1A Annex G.

PERFORMANCE STEPS:

1. Identify sources of funding.
2. Develop a storyboard.
3. Draft letter of justification.
4. Coordinate with project stakeholders as required.
5. Draft scope of work.
6. Consult with contracting office and SJA as required.
7. Determine project sustainment requirements.
8. Finalize project paperwork.
9. Plan for transition to follow-on organization.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2004	CACT-EXE-2007
CACT-EXE-2009	CACT-EXE-2016	CACT-EXE-2019
CACT-PLAN-2002	CACT-PLAN-2005	

REFERENCES:

1. DA PAM 27-1 Treaties Governing Land Warfare
2. DODI 2205.2 Humanitarian and Civic Assistance (HCA) Activities
3. FM 27-10 Law of Land Warfare
4. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
5. MCRP 3-33.1G Integrated Monetary Shaping Operations
6. SOFA/CIVIL AFFAIRS AGREEMENTS Status Of Forces/Civil Affairs Agreements

CACT-EXE-2009: Coordinate with interorganizational agencies, local authorities and related capabilities

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The MAGTF will work with U.S. interagency partners, non-governmental organizations (NGOs), Intergovernmental Organizations (IGOs), local civil authorities and private sector. Interagency coordination forges the vital link between the MAGTF and the diplomatic, informational, and economic instruments of power of the USG. Civil Affairs Marines also typically work and coordinate with related capabilities, including, but are not limited to, Information Operations, Military Information Support Operations (MISO), Public Affairs, and Intelligence. Coordination with these entities will ensure an increased situational awareness, situational understanding or situational dominance in regards to the civil component of the common operating picture (COP).

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, and access to Interorganizational and local representatives.

STANDARD: To build international support, conserve resources, and conduct coherent operations in accordance with MCWP 3-33.1 Ch. 4, and to ensure the CMO effort is synchronized and coordinated with other related staff functions such as information operations, public affairs, and military information support operations in accordance with MCWP 3-33.1 Chapter 2.

PERFORMANCE STEPS:

1. Identify the organizations.
2. Identify organizational culture.
3. Establish initial contact.
4. Identify their capabilities.
5. Identify their limitations.
6. Identify their priorities.
7. Recommend coordination efforts.
8. Establish lines of communication.
9. Implement the CIM process.

PREREQUISITE EVENTS:

CACT-EXE-2001 CACT-EXE-2004 CACT-EXE-2018
CACT-EXE-2019

REFERENCES:

1. GTA 41-01-001; Oct 2002 Civil Affairs Planning and Execution Guide
2. GTA 41-01-004; Sept 2007 Joint Civil Affairs Operations and Joint Civil-Military Operations Planning Guide
3. JP 3-08 Interorganizational Coordination During Joint Operations
4. JP 3-57 Civil-Military Operations
5. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
6. MCWP 3-33.1 MAGTF Civil Military Operations
7. SPHERE Project Humanitarian Charter and Minimum Standards in Disaster Response Handbook, dtd 2004

CACT-EXE-2010: Support Noncombatant Evacuation Operations (NEO)

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Noncombatant evacuation operations (NEOs) are conducted to assist the Department of State (DOS) in evacuating U.S. citizens, Department of Defense (DOD) civilian personnel, and designated host nation (HN) and third country nationals whose lives are in danger from locations in a foreign nation to an appropriate safe haven. Although normally considered in connection with hostile action, evacuation may also be conducted in anticipation of, or in response to, any natural or manmade disaster.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO
Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given mission, commander's intent, and an Emergency Action Plan.

STANDARD: To provide noncombatants with protection, evacuation to, and welfare in a safe haven in accordance with JP 3-68, Chapter 1.

PERFORMANCE STEPS:

1. Conduct an initial assessment of the operational area.
2. Validate information and assumptions of the CMO estimate.
3. Advise the commander of CMO-related issues affecting the NEO.
4. Advise the commander on how to minimize population interference with evacuation operations.
5. Maintain close liaison with embassy officials.
6. Assist the commander by obtaining civil or indigenous support for the NEO.
7. Assist the DOS in the identification of U.S. citizens and others to be evacuated.
8. Assist embassy personnel in receiving, screening, processing, and debriefing evacuees.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2003	CACT-EXE-2004
CACT-EXE-2007	CACT-EXE-2009	CACT-EXE-2018
CACT-EXE-2019		

REFERENCES:

1. JP 3-68 Noncombatant Evacuation Operations
2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures

CACT-EXE-2011: Provide Defense Support of Civil Authorities (DSCA)

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Support provided by U.S. federal military forces, DOD civilians, DOD contract personnel, DOD component assets, and National Guard forces (when the Secretary of Defense (SECDEF), in coordination with the governors of the affected states, elects and requests to use those forces in Title 32, United States Code) in emergencies law enforcement support, and other domestic activities, or from qualifying entities for special events.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO
Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, a declared emergency, and a

CMOC as required.

STANDARD: To save lives, prevent human suffering, or mitigate great property damage in accordance with MCWP 3-36.2 Ch 1.

PERFORMANCE STEPS:

1. Coordinate with Defense Coordinating Officer (DCO).
2. Identify civilian counterparts.
3. Identify C2 relationships.
4. Identify communication protocols.
5. Identify battle rhythm.
6. Plan for media interactions.
7. Determine information requirements.
8. Determine logistical requirements.
9. Conduct assessments.
10. Transition to follow-on authorities as required.

PREREQUISITE EVENTS:

CACT-EXE-2001 CACT-EXE-2003 CACT-EXE-2007
CACT-EXE-2008

REFERENCES:

1. ATP 90-01-020 DSCA Handbook: Tactical Level Commander and Staff Toolkit
2. GTA 90-01-021 DSCA Handbook: Liaison Officer Toolkit
3. JP 3-28 Defense Support of Civil Authorities
4. MCWP 3-36.2 Multi-Service Tactics, Techniques, and Procedures for Defense Support of Civil Authorities and Integrating with National Guard Civil Support

CACT-EXE-2012: Support Foreign Humanitarian Assistance (FHA)

EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: Activities conducted outside the United States and its territories to directly relieve or reduce human suffering, disease, hunger, or privation.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent and country plan.

STANDARD: To relieve or reduce the results of natural or manmade disasters or endemic conditions that might present a serious threat to life or that can result in great damage to or loss of property in accordance with MCRP 3-33.1A, Ch. 5.

PERFORMANCE STEPS:

1. Provide inputs into the commanders planning process.

2. Identify the FHA operational environment.
3. Assist the interagency (Assessments, planning, and synchronization).
4. Identify HN and interorganizational resources.
5. Validate HN and interorganizational resources as required.
6. Evaluate HN and interorganizational resources as required.
7. Conduct assessments.
8. Transition to follow-on authorities as required.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2003	CACT-EXE-2007
CACT-EXE-2009	CACT-EXE-2018	CACT-EXE-2019

REFERENCES:

1. GTA 90-01-030 Department of Defense Support to Foreign Disaster Relief
 2. JP 3-07 Stability Operations
 3. JP 3-29 Foreign Humanitarian Assistance
 4. JP 3-57 Civil-Military Operations
 5. MCRP 3-33.1C Multi Service Techniques for Civil Affairs Support to Foreign Humanitarian Assistance
 6. MCWP 3-33.1 MAGTF Civil Military Operations
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CACT-EXE-2013: Support Nation Assistance (NA)

EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: NA is civil or military assistance (other than FHA) rendered to a nation by U.S. forces within that nation's territory during peacetime, crises or emergencies, or war based on agreements mutually concluded between the United States and that nation.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission and commander's intent.

STANDARD: To promote sustainable development, growth of responsive institutions, and long-term regional stability in accordance with ATP 3-57.30 Chapter 1.

PERFORMANCE STEPS:

1. Provide inputs into the commanders planning process.
2. Coordinate with SJA to ensure compliance with NA regulations, laws, directives, and funding authorities.
3. Conduct assessments.
4. Coordinate with interorganizational agencies.
5. Evaluate measures of effectiveness as required.
6. Evaluate measures of performance as required.
7. Support transition as required.

PREREQUISITE EVENTS:

CACT-EXE-2001 CACT-EXE-2003 CACT-EXE-2009
CACT-EXE-2018 CACT-EXE-2019

REFERENCES:

1. ATP 3-57.30 Civil Affairs Support to Nation Assistance
 2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
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CACT-EXE-2014: Provide Support to Civil Administration (SCA)

EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: SCA helps continue or stabilize management by a governing body of a foreign nations civil structure by assisting an established government or by establishing military authority over an occupied population. Support to civil administration consists of planning, coordinating, advising, or assisting with those activities that reinforce or restore a civil administration that supports U.S. and multinational objectives.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission and commander's intent.

STANDARD: To reinforce or restore a civil administration that supports U.S. and multinational objectives in accordance with JP 3-57.

PERFORMANCE STEPS:

1. Identify HN essential service infrastructure and capabilities.
2. Assess the needs of the IPI in terms of the CA functional areas of expertise.
3. Conduct liaison between military and civilian agencies.
4. Coordinate interagency or multinational SCA operations.
5. Coordinate transition of SCA operations from military to indigenous government or international transitional government control.
6. Implement the CIM process.
7. Evaluate measures of effectiveness as required.

PREREQUISITE EVENTS:

CACT-EXE-2001 CACT-EXE-2003 CACT-EXE-2018
CACT-EXE-2019

REFERENCES:

1. JP 3-07 Stability Operations
 2. JP 3-57 Civil-Military Operations
 3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
 4. MCWP 3-33.1 MAGTF Civil Military Operations
-

CACT-EXE-2015: Support the protection of Arts, Monuments, and Archives (AMA)

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Develop plans for, and provide recommendations to the commander for protecting, preserving, and coordinating a chain of custody for significant cultural property and facilities.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, area assessment and commander's intent.

STANDARD: So that all identified AMA are secure from intentional or gratuitous destruction, theft or damage in accordance with MCWP 3-33.1, Chapter 2.

PERFORMANCE STEPS:

1. Establish liaison with the Foreign Nation's AMA agencies.
2. Identify the locations of AMA that are in imminent danger of destruction in the Area of Operations (AO).
3. Update protected target list as required.
4. Prepare plans to inventory, store, mark, transport, and secure AMA objects.
5. Support transition to follow-on organizations as required.

PREREQUISITE EVENTS:

CACT-EXE-2001 CACT-EXE-2003 CACT-EXE-2018
CACT-EXE-2019

REFERENCES:

1. GTA 41-01-001; Oct 2002 Civil Affairs Planning and Execution Guide
2. GTA 41-01-002; August 2009 Civil Affairs Arts, Monuments, and Archives (AMA) Guide
3. HAGUE CONVENTION OF 1954 Protection of Cultural Property in the Event of Armed Conflict
4. JP 3-57 Civil-Military Operations
5. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
6. MCWP 3-33.1 MAGTF Civil Military Operations
7. UNESCO PROVISIONS United Nations Educational, Scientific, and Cultural Organization provisions

CACT-EXE-2016: Operate a civil information management system

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The Marine Civil Information Management System (MARCIMS) is a knowledge management cloud service and mobile collection and situational awareness capability for U.S. Marine Corps Civil Information Management

(CIM). MARCIMS enables Civil Affairs (CA) users to collect, organize, analyze, visualize, and share field collected data to support Civil Military Operations (CMO). MARCIMS major components consist of mobile data management; data collection, aggregation, and storage; and spatially aware semantic analysis and visualization components. MARCIMS provides efficient and reliable field data collection management, semantic enrichment of collected data, and real time geospatial analysis. The mobile collected information is automatically ingested, aggregated, and linked with contextual knowledge. MARCIMS enables the building of information products through semantic queries, visualizing results with charts, tables, calendars, maps and timelines, enabling users to export data automatically to existing information products for reporting, briefing, and external sharing purposes.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, the IM Plan (Annex U) and a CIM plan.

STANDARD: To improve the commander's awareness and understanding of the civil component of the OE in accordance with JP 3-57 Appendix C.

PERFORMANCE STEPS:

1. Determine the information requirements.
2. Establish the information collection requirement in the civil information portal.
3. Push information requirements to the mobile device.
4. Collect civil information using a mobile device.
5. Transmit civil information to the civil information portal.
6. Refine civil information in the civil information portal.
7. Determine releasable information.
8. Share civil information with stakeholder via the civil information portal.

PREREQUISITE EVENTS: CACT-EXE-2001

REFERENCES:

1. MARCIMS Users Manual MARCIMS Semantic Wiki Help Page
<https://training.marcims.org/index.php/Help:Contents>

CACT-EXE-2017: Develop a CA CONOPS

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: A verbal or graphic statement that clearly and concisely expresses what the commander intends to accomplish and how it will be done using available resources.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO
Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, required equipment, and an operations order from higher headquarters.

STANDARD: To clearly and concisely express what the commander intends to accomplish and how it will be done using available resources using the five paragraph order format.

PERFORMANCE STEPS:

1. Analyze the operations order.
2. Determine availability of resources.
3. Prepare a warning order.
4. Arrange for reconnaissance.
5. Conduct reconnaissance (physical, map, etc.).
6. Develop courses of action based upon mission analysis, terrain, and resource availability.
7. Choose a course of action.
8. Develop a five paragraph order.
9. Develop appropriate annexes as required.

PREREQUISITE EVENTS: CACT-EXE-2001

REFERENCES:

1. MCRP 3-11.1A Commander's Tactical Handbook
2. MCRP 3-11.2A Marine Troop Leader's Guide
3. MCWP 3-11.2 Marine Rifle Squad
4. MCWP 5-1 Marine Corps Planning Process

CACT-EXE-2018: Communicate through an interpreter

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Interpreting is a means of providing an immediate understanding of the spoken word in another language.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO
Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, and an interpreter.

STANDARD: To ensure the target audience understands the intent of the Marine in accordance with MCRP 3-33.1H Appendix D.

PERFORMANCE STEPS:

1. Identify interpreter capabilities.
2. Select the appropriate interpreter(s) for the mission.
3. Establish and maintain rapport.
4. Explain duties and expectations to the interpreter.
5. Plan engagement.
6. Apply operational culture.
7. Rehearse engagement.
8. Employ the interpreter.
9. Monitor the conversation.
10. Evaluate interpreter effectiveness.

PREREQUISITE EVENTS:

CACT-EXE-2003 CACT-EXE-2019

REFERENCES:

1. MCRP 3-33.1H Engagement Teams
-

CACT-EXE-2019: Integrate Operational Culture Principles

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Culture shapes our world view or perception of events; it is composed of a pattern of relationships and structures which are varied and dynamic. It is not a check-in-the-box factor that can be reduced to a map and predicted with scientific certainty; it is complex. Culture should be understood and included in operational planning, training, and execution.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CA Team Member, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given an operational environment.

STANDARD: To enhance the understanding of the operational environment in accordance with MCRP 3-33.1H Appendix F.

PERFORMANCE STEPS:

1. Identify the five dimensions of operational culture.
2. Identify the components in each dimension of operational culture.
3. Identify the cultural considerations in societies globally.
4. Interact among diverse peoples.
5. Integrate cultural knowledge into mission planning considerations (METT-TC).

REFERENCES:

1. MCRP 3-33.1H Engagement Teams
 2. Operational Culture for the Warfighter Salmoni, A. Barak and Holmes-Eber, Paula
-

CACT-MGMT-2001: Manage interorganizational coordination activities

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The MAGTF will work with U.S. interagency partners, non-governmental organizations (NGOs), Intergovernmental Organizations (IGOs), local civil authorities and the private sector. Interorganizational coordination forges the vital link between the MAGTF and the diplomatic, informational, and economic instruments of USG power as well as the expertise of the international community.

MOS PERFORMING: 0530

BILLETS: Interorganizational Integration Officer

GRADES: CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: MOJT

CONDITION: Given a mission, commanders intent, and access to Interorganizational and local representatives.

STANDARD: To build international support, conserve resources, and conduct coherent operations in accordance with MCWP 3-33.1 Ch. 4.

PERFORMANCE STEPS:

1. Identify all elements of the interorganization within the AO.
2. Evaluate the capability of the interorganization to support the mission and list in priority relative to ability to support the mission.
3. Determine the most effective manner of communicating with your points of contact within the interorganization taking into account local culture and protocol.
4. Conduct initial contact with interorganization to convey the commander's agenda.
5. Maintain recurring contacts with the interorganization.
6. Prepare memos or journal entries describing the initial and any recurring meetings.

PREREQUISITE EVENTS:

CACT-EXE-2001

CACT-EXE-2009

CACT-EXE-2019

REFERENCES:

1. GTA 41-01-001; Oct 2002 Civil Affairs Planning and Execution Guide
2. GTA 41-01-004; Sept 2007 Joint Civil Affairs Operations and Joint Civil-Military Operations Planning Guide
3. JP 3-08 Interorganizational Coordination During Joint Operations
4. JP 3-57 Civil-Military Operations
5. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
6. MCWP 3-33.1 MAGTF Civil Military Operations
7. SPHERE Project Humanitarian Charter and Minimum Standards in Disaster Response Handbook, dtd 2004

CACT-MGMT-2002: Manage civil knowledge activities

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The CIM cell receives assessments, spot reports, after action reports (AARs), lessons learned, and intelligence reports from the supporting CA element, as well as additional information from OGAs, IPI, IGOs, and NGOs in the AO. The CIM cell then collates and processes the information. The MP, engineers, CA, Military Information Support Operations (MISO), and other U.S. forces may perform formal civil reconnaissance (CR) to acquire information for CIM cell processing and integration. Formal coordination with non-CA forces must be done to ensure they are able to perform CR and act in that capacity.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: Civil Information Management Chief, Civil Information Management Officer, Civil Knowledge OIC

GRADES: GYSGT, MSGT, MGYSGT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: MOJT

CONDITION: Given a mission, commanders intent, and the IM Plan (Annex U).

STANDARD: To improve the commanders awareness and understanding of the civil component of the OE in accordance with JP 3-57 Appendix C.

PERFORMANCE STEPS:

1. Analyze the Higher Headquarters order for guidance regarding CIM in the AO.
2. Review the CPB.
3. Review essential CIM tasks that will produce a measurable, and clearly defined result in the AO.
4. Review constraints that are placed on CIM activities.
5. Conduct a risk assessment for CIM activities.
6. Determine civil information requirements that are required to adequately plan or make decisions.
7. Collect and consolidate civil information to ensure the timely availability of information for analysis.
8. Process civil data into useful information.

PREREQUISITE EVENTS:

CACT-EXE-2001 CACT-EXE-2016 CACT-PLAN-2001
CACT-PLAN-2003

REFERENCES:

1. JP 3-57 Civil-Military Operations
2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
3. MCWP 3-33.1 MAGTF Civil Military Operations

CACT-MGMT-2003: Manage a civil Common Operational Picture (COP)

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: CIM is the process whereby civil information is gathered, entered into a database, analyzed, and internally fused with other data sources from the supported element, higher headquarters, interagency, multinational, HN, IGO, NGO, and IPI partners.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: Civil Information Management Analyst, Civil Information Management Chief, Intelligence Chief

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: MOJT

CONDITION: Given a mission, commanders intent, the IM Plan (Annex U) and a CIM plan.

STANDARD: To improve the MAGTF commander and staff awareness and understanding of the civil component of the OE in accordance with JP 3-57 Appendix C.

PERFORMANCE STEPS:

1. Coordinate with the supported unit's staff regarding CIM inputs to the COP.
2. Recommend civil information management (CIM) focus within the supported unit.
3. Provide oversight of civil information inputs to the supported unit's staff and sections.
4. Assist in monitoring the transfer of data and inclusion in the COP.
5. Provide feedback from the supported unit to CMOC elements.
6. Recommend adjustments in civil information management as required.

PREREQUISITE EVENTS:

CACT-EXE-2001 CACT-EXE-2004 CACT-EXE-2016

REFERENCES:

1. JP 3-57 Civil-Military Operations
2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
3. MCWP 3-33.1 MAGTF Civil Military Operations

CACT-MGMT-2004: Manage contracting activities

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Monetary resources are vitally important to a commanders ability to shape the operational environment (OE). Used properly, money is a key enabler. Used improperly, money can be counterproductive and even destructive to efforts to stabilize an area. Money gives commanders, at all levels, a means to repair infrastructure, support governance, restore essential services, improve the local economy, and complete other tasks traditionally performed by other United States Government (USG) agencies, intergovernmental (IGO), and nongovernmental (NGO) organizations, or indigenous populations or institutions (IPI). Integrated monetary shaping operations (IMSO) can influence the outcome of operations at the tactical and operational levels, and support strategic end states.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: Contracting Chief, Contracting Officer

GRADES: GYSGT, MSGT, MGYSGT, MAJ, LTCOL

INITIAL TRAINING SETTING: MOJT

CONDITION: Given a mission and commanders intent.

STANDARD: To ensure the use of monetary influences are tied into the strategic framework set forth by the country plan being executed by the U.S. embassy in conjunction with the host nation (HN) in accordance with MCRP 3-33.1G Ch. 1.

PERFORMANCE STEPS:

1. Determine if Contracting officers have authority to enter into, administer, or terminate contracts and make related determinations and findings.
2. Determine that sufficient funds are available for obligation.
3. Determine that contractors receive impartial, fair, and equitable treatment.
4. Designate in writing and in accordance with agency procedures, a contracting officers representative (COR).

CHAINED EVENTS:

0530-EXE-2003	CACT-EXE-2001	CACT-EXE-2002
CACT-EXE-2003	CACT-EXE-2007	CACT-EXE-2008
CACT-EXE-2009	CACT-EXE-2018	CACT-EXE-2019

REFERENCES:

1. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
2. MCRP 3-33.1G Integrated Monetary Shaping Operations

CACT-MGMT-2005: Manage governance activities

EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: The governance activities include technical expertise, staff advice, and planning assistance to the MAGTF commander and staff in creating, resourcing, managing, and sustaining the institutions and processes that govern, protect, and bring prosperity to a society.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: Governance Chief, Governance Officer

GRADES: GYSGT, MSGT, MGYSGT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: MOJT

CONDITION: Given a mission and commanders intent.

STANDARD: To increase the effectiveness of FN / HN governance in accordance with MCRP 3-33.1A Ch. 4.

PERFORMANCE STEPS:

1. Provide technical expertise, advice, and assistance in identifying and assessing FN/HN public administration systems, agencies, services,

- personnel, and resources.
2. Determine the effectiveness of public administration systems and the impact of those systems on CMO.
 3. Determine the effectiveness of public safety systems and the impact of those systems on the tactical or other supported commander's mission.
 4. Provide expertise in rehabilitating, establishing, and maintaining government public safety systems and agencies.
 5. Provide expertise in employing public safety resources to support government administration, CMO, and military use.
 6. Coordinate with FN/HN government administrators and agencies in support of CMO.
 7. Provide expertise in restoring, establishing, organizing, and operating public government systems and agencies.
 8. Provide expertise in locating, identifying, preserving, and protecting significant cultural property.
 9. Coordinate with civic leaders, IGO, NGO, and OGA, to identify assets that will be utilized to support the civil or municipal government in the AO.
 10. Request authorized U.S. military assets to support the municipal or civil government after all other sources have been extinguished.
 11. Monitor progress toward achieving goals pertaining to civil or municipal government.
 12. Conduct transition operations to IPI, IGO, NGO or OGA or other military forces as required.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2003	CACT-EXE-2009
CACT-EXE-2018	CACT-EXE-2019	

REFERENCES:

1. JP 3-07 Stability Operations
2. JP 3-57 Civil-Military Operations
3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
4. MCWP 3-33.1 MAGTF Civil Military Operations

CACT-MGMT-2006: Manage infrastructure activities

EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** -2147483648 month

DESCRIPTION: The infrastructure activities include technical expertise, staff advice, and planning assistance to the MAGTF commander and staff in public works, transportation, utilities, and communications; coordinating with Naval Construction units, United States Army Corps of Engineers, USAID, HN officials, and vetted contractors to determine methods to design, build, and maintain the organizations, the architecture, and the systems required to support transportation, water, sanitation, communications, and power; provide recommendations and, when appropriate, directions to maintain, sustain, and improve the indigenous public systems and services, such as transportation, utilities, and postal systems.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: Infrastructure Officer

GRADES: GYSGT, MSGT, MGYSGT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission and commanders intent.

STANDARD: To maintain, sustain, and improve the indigenous public systems and services in accordance with MCRP 3-33.1A Ch. 4.

PERFORMANCE STEPS:

1. Provide technical expertise in identifying and assessing FN/HN public and commercial transportation systems, agencies, services, personnel, and resources.
2. Determine capabilities of transportation systems.
3. Facilitate the coordination of government and commercial transportation resources.
4. Provide technical expertise in identifying and assessing FN/HN public and commercial works and utilities systems, agencies, services, and facilities.
5. Determine capabilities of public works and utilities systems.
6. Provide technical expertise in identifying and assessing government and commercial communication systems, agencies, services, personnel, resources, and facilities.
7. Determine the capabilities and effectiveness of communication systems.
8. Coordinate with IPI officials, IGO, NGO, and OGA, to identify assets that will be utilized to support the civil infrastructure repair, administration, development or operations in the AO.
9. Request authorized U.S. military assets to support the HN civil infrastructure after all other sources have been exhausted.
10. Monitor progress toward achieving goals concerning the local infrastructure.
11. Conduct transition operations to IPI, IGO, NGO or OGA or other military forces as required.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2003	CACT-EXE-2009
CACT-EXE-2018	CACT-EXE-2019	

REFERENCES:

1. JP 3-07 Stability Operations
2. JP 3-57 Civil-Military Operations
3. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
4. MCWP 3-33.1 MAGTF Civil Military Operations

CACT-MGMT-2007: Manage education activities

EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: The education activities include technical expertise, staff advice, and planning assistance to the MAGTF commander and staff in identifying and assessing FN and HN public, parochial, and private education systems, agencies, services, personnel, and resources.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: Education Officer

GRADES: GYSGT, MSGT, MGYSGT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: MOJT

CONDITION: Given a mission and commanders intent.

STANDARD: To design, resource, and implement public education programs and systems through formal education institutions in accordance with MCRP 3-33.1A Ch. 4.

PERFORMANCE STEPS:

1. Coordinate with IPI officials, IGO, NGO, and OGA.
2. Identify individuals who can provide technical expertise, advice, and assistance in identifying and assessing FN/HN public, parochial, and private education systems, agencies, services, personnel, and resources.
3. Determine the capabilities and effectiveness of education systems and the impact of those systems on CMO.
4. Provide expertise in establishing the technical requirements for the public education system to support government administration (primary, secondary, and postsecondary educational systems).
5. Provide expertise in developing public relations activities to support government administration and the "single voice" message.
6. Provide expertise in information control and civil censorship policies.
7. Request authorized U.S. military assets to support public education and information after all other sources have been exhausted.
8. Monitor progress toward achieving goals pertaining to public education and information.
9. Conduct transition operations to IPI, IGO, NGO or OGA or other military forces as required.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2003	CACT-EXE-2009
CACT-EXE-2018	CACT-EXE-2019	

REFERENCES:

1. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
-

CACT-MGMT-2008: Manage rule of law activities

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The rule of law activities include the following: Provide for the restoration of order in the immediate aftermath of military operations; Provide for reestablishing routine police functions, such as controlling the population, preventing crime, investigating crimes, and arresting those who commit crimes; Restore and enhance the operation of the court system, to include vetting and training judges, prosecutors, defense counsels, legal advisors, and administrators, and restoring and equipping court and administrative facilities; Restore and reform the HN civil and criminal legal system, to include reviewing and revising statutes, codes, decrees, and other laws to ensure compliance with international legal standards, as well as adopting transitional measures for the immediate administration of justice; Provide for an effective corrections system that complies with international standards, to include selecting, vetting, and training corrections officials, and constructing or renovating appropriate facilities.

MOS PERFORMING: 0530

BILLETS: Rule of Law Officer

GRADES: 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: MOJT

CONDITION: Given a mission and commanders intent.

STANDARD: To restore, reform, and assist the court and legal system and the public safety system in accordance with MCRP 3-33.1A Ch. 4.

PERFORMANCE STEPS:

1. Identify key individuals in the law enforcement community, HN judicial system, HN legal system, and HN corrections system.
2. Coordinate with IPI officials, IGO, NGO, and OGA.
3. Request authorized U.S. military assets to support the rule of law after all other sources have been exhausted.
4. Assist in providing for the restoration of order in the immediate aftermath of military operations.
5. Assist in providing for reestablishing routine security functions such as controlling the population, crime prevention, investigation and public safety.
6. Assist in restoring the operation of the court system to include vetting and training judges, prosecutors, defense counsel, legal advisors and administrators, and restoring and equipping court and administrative facilities.
7. Assist in providing for an effective corrections system that that complies with international standards, to include selecting, vetting, and training corrections officials, and constructing or renovating appropriate facilities.
8. Monitor progress toward achieving rule of law goals.
9. Conduct transition operations to IPI, IGO, NGO or OGA or other military forces as required.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2003	CACT-EXE-2009
CACT-EXE-2018	CACT-EXE-2019	

REFERENCES:

1. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures

CACT-MGMT-2009: Manage economic development activities

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The economic stability activities include technical expertise, staff advice, and planning assistance to the MAGTF commander and staff in assessing government, corporate, and private resources and systems; using these assessments to determine how to assist in the efficient management of resources, goods, and services to enhance the viability of the societies economic system; provide recommendations and, when appropriate, directions to maintain, sustain, and improve economic systems and services.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: Economic Development Chief, Economic Development Officer

GRADES: GYSGT, MSGT, MGYSGT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: MOJT

CONDITION: Given a mission and commander's intent.

STANDARD: To enhance the viability of the society's economic system in accordance with MCRP 3-33.1A Ch. 4.

PERFORMANCE STEPS:

1. Provide technical expertise, advice, and assistance in identifying and assessing food and agriculture systems, agencies, services, personnel, resources, and facilities.
2. Determine the capabilities and effectiveness of food and agricultural systems and the impact of those systems on CMO.
3. Provide expertise in rehabilitating, establishing, delivering, and maintaining food and agricultural systems and agricultural agencies
4. Determine the capabilities and effectiveness of economic systems.
5. Provide expertise on budgetary systems, monetary and fiscal policies, revenue-producing systems, and treasury operations.
6. Coordinate with host nation local government administration agencies and commercial enterprises in support of CMO.
7. Coordinate with the host nation, IGO, NGO, and other U.S. Intergovernmental Agencies.
8. Determine the capabilities and effectiveness of civilian supply systems and the impact of those systems on CMO.
9. Determine the availability of local supplies.
10. Monitor progress toward achieving economic stability.
11. Conduct transition operations.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2003	CACT-EXE-2009
CACT-EXE-2018	CACT-EXE-2019	

REFERENCES:

1. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
-

CACT-PLAN-2001: Integrate Civil-Military considerations into the planning process

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: To promote understanding among the commander, his staff, and subordinate commanders regarding the nature of the given problem from a civil perspective and options for solving it.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CMO Planner

GRADES: SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commander's intent, CPB planning support products and as a member of a Civil-Military Operations Working Group.

STANDARD: To support the commander's decision making by providing an understanding of the civil environment and the nature of the problem in order to identify an appropriate solution, in accordance with MCWP 3-33.1.

PERFORMANCE STEPS:

1. Integrate Civil-Military considerations into Problem Framing.
2. Conduct CPB as required.
3. Integrate Green Cell actions into the planning process.
4. Integrate Civil-Military considerations into Course of Action Development.
5. Integrate Civil-Military considerations into COA War Game.
6. Integrate Civil-Military considerations into COA Comparison and Decision.
7. Integrate Civil-Military considerations into Orders Development.
8. Brief CMO supporting concept during transition.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2004	CACT-EXE-2006
CACT-EXE-2011	CACT-EXE-2012	CACT-EXE-2013
CACT-EXE-2014	CACT-EXE-2019	CACT-PLAN-2002

REFERENCES:

1. JP 3-57 Civil-Military Operations
2. MCWP 3-33.1 MAGTF Civil Military Operations
3. MCWP 5-1 Marine Corps Planning Process

CACT-PLAN-2002: Conduct Civil Preparation of the Battlespace (CPB)

EVALUATION-CODED: NO **SUSTAINMENT INTERVAL:** 12 months

DESCRIPTION: CPB is an analytical method for organizing information to help provide the MAGTF timely, accurate and relevant knowledge of the Civil Operating Environment. CPB gives the MAGTF commander and staff information on the civil conditions within the battlespace that could affect the outcome of MAGTF operations.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CMO Planner

GRADES: CPL, SGT, SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a higher headquarters order(s), commanders initial planning guidance, and an area of operations.

STANDARD: To provide a comprehensive understanding of the civil operating environment that informs decision makers of possible civil actions that may affect MAGTF missions in accordance with MCWP 3-33.1

PERFORMANCE STEPS:

PREREQUISITE EVENTS:

CACT-EXE-2001 CACT-EXE-2004 CACT-EXE-2007
CACT-EXE-2019

REFERENCES:

1. DOD-GIRH-2634-001-08 Cultural Generic Information Requirements Handbook (C-GIRH)
2. MCIA Urban GIRH MCIA Urban Generic Information Requirements Handbook
3. MCRP 2-3A Intelligence Preparation of the Battlefield/Battlespace
4. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
5. MCWP 3-33.1 MAGTF Civil Military Operations
6. MCWP 5-1 Marine Corps Planning Process

CACT-PLAN-2003: Provide input to a Green Cell

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The Green Cell is a working group, which assists the commander, staff, the Operational Planning Team, and CMO working group in understanding the effect of the civil environment on both friendly and threat forces. The cell articulates the actions and dynamics of selected individuals, groups, tangible assets, and societal-cultural factors in the civil environment, which may significantly impact friendly operations. The green cell may also provide consideration for entities, such as intergovernmental organizations (IGOs) or nongovernmental organizations (NGOs). At a minimum, the green cell provides for the independent will of the population.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CMO Planner

GRADES: SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given commanders intent and guidance, and CMO planning products (e.g. CMO staff estimate, CMO COA graphic and narrative, and a synch matrix, etc.).

STANDARD: To integrate diverse perspectives and skill sets into the planning process and produce appropriate products or dialogue that strengthens the overall planning effort in accordance with MSTP Pamphlet 2-0.1, part 2.

PERFORMANCE STEPS:

1. Organize the Green Cell (as required).
2. Model the environment.
3. Develop war game products.
4. Conduct war game actions.
5. Record war game results.
6. Update CPB (as required).

PREREQUISITE EVENTS:

CACT-EXE-2001 CACT-EXE-2004 CACT-EXE-2019
CACT-PLAN-2001 CACT-PLAN-2002

REFERENCES:

1. JP 3-57 Civil-Military Operations
2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
3. MCWP 3-33.1 MAGTF Civil Military Operations
4. MSTP Pamphlet 2-0.1 Red Cell - Green Cell

CACT-PLAN-2004: Produce an Annex G

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: The Annex G is a portion of the completed order or plan. It pertains to CMO concepts or coordination actions that are too voluminous, of insufficient general interest for the body of the plan or order.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CMO Planner

GRADES: SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commanders intent, operations order, and CMO planning products (e.g. CMO staff estimate, CMO COA graphic and narrative, and a synch matrix, etc.).

STANDARD: To document civil and military actions (e.g. SCA, PRC, FHA, NA, and CIM) meeting the seven information quality characteristics (accuracy, relevance, timeliness, usability, completeness, brevity, security) in accordance with MCWP 3-33.1 Annex G format.

PERFORMANCE STEPS:

1. Define the civil operating environment.
2. Collate civil operating environment analysis.
3. Collate CMO concept of support.
4. Collate CMO coordinating instructions.
5. Collate administrative and logistics requirements.
6. Collate command relationships and signal.
7. Write the annex.
8. Develop appendices/tabs as required.

PREREQUISITE EVENTS:

CACT-EXE-2001

CACT-PLAN-2001

CACT-PLAN-2002

CACT-PLAN-2005

REFERENCES:

1. JP 3-57 Civil-Military Operations
2. MCRP 3-33.1A Civil Affairs Tactics, Techniques, and Procedures
3. MCWP 3-33.1 MAGTF Civil Military Operations
4. MCWP 5-1 Marine Corps Planning Process

CACT-PLAN-2005: Support stability operations planning

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 12 months

DESCRIPTION: Stability operations is defined as an overarching term encompassing various military missions, tasks, and activities conducted outside the United States in coordination with other instruments of national power to maintain or reestablish a safe and secure environment, provide essential governmental services, emergency infrastructure reconstruction, and humanitarian relief. CA Marines support stability operations planning through CPB and the integration of core CA tasks.

MOS PERFORMING: 0530, 0531, 0532

BILLETS: CA Det Cmdr, CA Team Chief, CA Team Leader, CMO Planner

GRADES: SSGT, GYSGT, MSGT, MGYSGT, 2NDLT, 1STLT, CAPT, MAJ, LTCOL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a mission, commanders intent, operations order, and CMO planning products (e.g. CMO staff estimate, CMO COA graphic and narrative, and a synch matrix, etc.).

STANDARD: To enable the commanders decision making process by identifying instability and stability factors and to design activities to mitigate instability or reinforce stability factors within the operating environment in accordance with MCWP 3-33.1.

PERFORMANCE STEPS:

1. Define the civil operating environment.
2. Conduct stability analysis.
3. Design stability activities.
4. Monitor stability activities.
5. Evaluate stability activities.

PREREQUISITE EVENTS:

CACT-EXE-2001	CACT-EXE-2004	CACT-EXE-2007
CACT-EXE-2019	CACT-PLAN-2002	

REFERENCES:

1. MCWP 3-33.1 MAGTF Civil Military Operations
 2. MCWP 3-40.2 Information Management
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MAGTF PLANNER T&R MANUAL

CHAPTER 10

MOS 0506 INDIVIDUAL EVENTS

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MAGTF PLANNER T&R MANUAL

CHAPTER 10

MOS 0506 INDIVIDUAL EVENTS

10000. PURPOSE. This chapter details the individual events that pertain to the Red Team Leader/Member. Each individual event provides an event title, along with the conditions events will be performed under, and the standard to which the event must be performed to be successful.

10001. EVENT CODING. Events in this T&R Manual are depicted with an up to 12-character, 3-field alphanumeric system, i.e. XXXX-XXXX-XXXX. This chapter utilizes the following methodology

a. Field one. This field represents the community. This chapter contains the following community codes:

<u>Code</u>	<u>Description</u>
0506	Red Team Member

b. Field two. This field represents the functional/duty area. This chapter contains the following functional/duty areas:

<u>Code</u>	<u>Description</u>
RDTL	Red Team Leader
RDTM	Red Team Member

c. Field three. This field provides the level at which the event is accomplished and numerical sequencing of events. This chapter contains the following event levels:

<u>Code</u>	<u>Description</u>
2000	Core Plus Skills

10002. INDEX OF INDIVIDUAL EVENTS

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10003. INDIVIDUAL EVENTS

0506-RDTL-2001: Enhance the commander/staff's understanding of the environment

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 18 months

DESCRIPTION: The red team leader must understand the multitude of factors that influence the operational and strategic environments: physical geography, semiotics, economics and globalization. The red team leader also must be well versed in the differences between western and non-western thinking, and utilize this knowledge to assist the commander and staff to keep these different viewpoints in mind when defining the situation and/or problem, and coming up with viable solutions. This is completed while keeping in mind how that answer may look to others in the context of the operational environment from their points of view.

MOS PERFORMING: 0506

BILLETS: Red Team Leader

GRADES: MAJ, LTCOL, COL

INITIAL TRAINING SETTING: FORMAL

CONDITION: With the aid of references, a challenge, and a mission tasking

STANDARD: To provide alternative perspectives to the commander/staff of how proposed solutions to perceived challenges may be viewed from stakeholders, throughout the decision making process.

PERFORMANCE STEPS:

1. Foster credibility with the staff and commander.
2. Advise the commander and staff on red team fundamentals.
3. Explain the history of red teaming.
4. Explain the definition of a red team.
5. Describe the tasks and purpose of a red team.
6. Explain how design relates to planning and red teaming.
7. Describe conditions that affect red team planning and decision making.
8. Employ red team divergent and convergent thinking skills and techniques at the operational level or above.
9. Explain how physical geography influences indigenous culture as well as military planning and operations.
10. Explain how nuances in language, symbols, and the context in which they are considered influence interpretation of cultural narratives.
11. Explain how globalization has potential to exacerbate civilizational, societal, and ethnic tensions from various perspectives.
12. Explain how economic factors and resources will affect the current and future operational environments.
13. Describe how the current operational environment can influence the future strategic environment by utilizing applicable alternative futures analytic techniques.
14. Explain how non-western perspectives influence non-western military theory, and how western-biased thinking can lead to misinterpretation of non-western military action.
15. Compare/contrast western ethics to non-western ethics of warfare, and how differences may affect the operational environment.
16. Provide alternate current and future world views of the operational and strategic environments.
17. Apply apperception, divergent and convergent thinking techniques, critical thinking, red team tools, and other methodologies to address the various inputs that influence the operational and strategic environments.

REFERENCES:

1. UFMCS University of Foreign Military and Cultural Studies (UFMCS) Applied Critical Thinking Handbook
 2. UFMCS LS UFMCS Liberating Structures Handbook
 3. UFMCS TL Stop-Gap Red Team Leaders Course Advance Book
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0506-RDTM-2001: Apply red teaming techniques

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 18 months

DESCRIPTION: The red team leader/member must understand at least six different red teaming tactics, techniques, and procedures (TTPs) including tools, frameworks, and liberating structures. The red team leader/member must be able to assist the commander and the staff during both design and planning within or outside the Marine Corps Planning Process, as well as support existing assessment cells or, where none is present, support the development of an effective assessment system in order to improve decision making.

MOS PERFORMING: 0506

BILLETS: Red Team Member

GRADES: SSGT, GYSGT, MSGT, MGYSGT, CAPT, MAJ, LTCOL, COL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a group setting, the aid of references and a mission tasking

STANDARD: To enhance the commander/staffs decision making process.

PERFORMANCE STEPS:

1. Apply fundamental skills and methodologies of red teaming.
2. Employ red teaming skills and techniques at the operational level or above.
3. Identify obstacles to effective planning and decision making.
4. Identify group temperament patterns, introversion and extraversion and interaction dynamics using the Personality Dimensions tool.
5. Practice strategies for improved interpersonal interactions.
6. Determine applicable liberating structure techniques.
7. Encourage an unrestricted, creative, and a results-oriented atmosphere.
8. Explain liberating structure techniques.
9. Explain how red team techniques can support broader staff efforts.
10. Explain input opportunities and red team products during each step of MCPP.
11. Describe the complexity of the operational environment and planning.
12. Analyze the problem.
13. Analyze the commander and staff's planning assumptions, guidance, and objectives.
14. Apply apperception and red team tools, as well as any other methodologies or theories deemed appropriate for the specific case to analyze gaps, vulnerabilities, and opportunities.
15. Summarize how red teams help develop effective assessments.

REFERENCES:

1. MCWP 5-1 Marine Corps Planning Process

2. UFMCS University of Foreign Military and Cultural Studies (UFMCS) Applied Critical Thinking Handbook
 3. UFMCS LS UFMCS Liberating Structures Handbook
 4. UFMCS TL Stop-Gap Red Team Leaders Course Advance Book
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0506-RDTM-2002: Apply critical thinking

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 18 months

DESCRIPTION: Critical thinking, like the term groupthink, is another commonly-used term that is misconstrued. The red team member/leader must understand critical thinking is an exercise in reflective skepticism that generates alternatives by identifying and challenging assumptions.

MOS PERFORMING: 0506

BILLETS: Red Team Member

GRADES: SSGT, GYSGT, MSGT, MGYSGT, CAPT, MAJ, LTCOL, COL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a group setting, with the aid of references and given a mission tasking

STANDARD: To provide objective analysis to the commander/staff throughout the decision making process.

PERFORMANCE STEPS:

1. Identify implicit assumptions.
2. Determine strategic context.
3. Outline how framing affects our perception of a problem.
4. Examine various ways to frame the problem before generating solutions.
5. Describe the nature of the problem.
6. Examine what's missing.
7. Explain the use of intuition decision making and when it is valid and invalid.
8. Explain the use of analytic decision making and when it is valid and invalid.
9. Identify the use of recognition-primed decision making.
10. Identify the use of satisficing decision making.
11. Identify individual biases.
12. Identify System 1 traits.
13. Identify System 2 traits.
14. Compare the advantages/disadvantages of System 1 and System 2.
15. Explain the concept of cognitive biases and each of the biases presented.
16. Explain the potential effects of those biases in apperceiving problems.
17. Explain the concept of heuristics and their effect.
18. Identify variables.
19. Identify interrelationships between variables.
20. Identify feedback inherent in the problem.
21. Construct a hypothesis which represents the complex problem.
22. Test that hypothesis in effecting its solution.
23. Apply systems thinking to consider potential solutions.
24. Identify the major symptoms and dangers of groupthink.

25. Apply appropriate mitigation techniques to groupthink situations.

REFERENCES:

1. MCDP 6 Command and Control
 2. Red Team Thinking Fast and Slow, Daniel Kahneman, Macmillan, 2011
 3. UFMCS University of Foreign Military and Cultural Studies (UFMCS) Applied Critical Thinking Handbook
 4. UFMCS TL Stop-Gap Red Team Leaders Course Advance Book
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0506-RDTM-2003: Employ argument deconstruction

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 18 months

DESCRIPTION: Deconstructing arguments without a framework can lead to insufficient challenging of opinions, value conflicts, statistics, alternative causes and conclusions, and the implications of accepting the argument posed. The red team member/leader must be able to discern the challenges associated with oral and written arguments in order to assist the command in realizing valid and invalid argumentation.

MOS PERFORMING: 0506

BILLETS: Red Team Member

GRADES: SSGT, GYSGT, MSGT, MGYSGT, CAPT, MAJ, LTCOL, COL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a group setting, the aid of references, a mission tasking, and an argument

STANDARD: To provide a thorough and systematic analysis of an argument for the commander/staff throughout the decision making process.

PERFORMANCE STEPS:

1. Determine the argument by identifying the issue, reasons, and conclusion.
2. Determine if the right problem is defined.
3. Identify vague or ambiguous words in the problem statement, mission, assumptions, or tasks.
4. Determine if any value conflicts exist.
5. Determine if there are any fallacies in reasoning.
6. Identify potential heuristics.
7. Evaluate the origin of evidence used: whether it is intuition, personal experience, testimonials, appeal to authorities, personal observation, research studies, and/or analogies.
8. Determine if there is a rival cause.
9. Evaluate how statistics are used.
10. Determine if any critical information is omitted.
11. Evaluate other potential conclusions.
12. Examine the nature of theory.
13. Examine the relationship between law and theory.
14. Examine the relationship between hypothesis and theory.
15. Determine how to recognize underlying theory.
16. Examine the relationship between systems and behavior.
17. Provide input throughout planning processes to improve staff decision

making.

REFERENCES:

1. M Neil Browne & Stuart M. Keeley, Eighth Edition. Asking the Right Questions: A Guide to Critical Thinking.
 2. UFMCS University of Foreign Military and Cultural Studies (UFMCS) Applied Critical Thinking Handbook
 3. UFMCS TL Stop-Gap Red Team Leaders Course Advance Book
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0506-RDTM-2004: Analyze unintended consequences

EVALUATION-CODED: NO

SUSTAINMENT INTERVAL: 18 months

DESCRIPTION: Unintended consequences may occur in three domains: the physical, affective, and cognitive. Given this framework, events or actions are sometimes referred to as 1st order effects that take place in the physical domain, 2nd order effects that represent how individuals feel as they occur in the affective domain, and 3rd order effects represented by thoughts about an event in the cognitive domain. There are also cascading effects that occur exclusively in the physical domain where one event precipitates the next. The red team member/leader must be able to determine how operations may result in unintended consequences.

MOS PERFORMING: 0506

BILLETS: Red Team Member

GRADES: SSGT, GYSGT, MSGT, MGYSGT, CAPT, MAJ, LTCOL, COL

INITIAL TRAINING SETTING: FORMAL

CONDITION: Given a group setting, the aid of references and a mission tasking

STANDARD: To provide the commander/staff with the potential operational consequences of a course of action throughout the decision making process.

PERFORMANCE STEPS:

1. Identify how physical geography may influence the operational environment (as required).
2. Analyze how religion (belief systems) may influence the operational environment (as required).
3. Describe how social structure may influence the operational environment (as required).
4. Analyze how economics may influence the operational environment (as required).
5. Analyze how political structure may influence the operational environment (as required).
6. Evaluate the foreign culture using various cultural perception framework methodologies (as required).
7. Understand the differences between western and non-western ethics (as required).
8. Examine the use of force utilized in the operational environment (as required).
9. Identify preconceptions in the current international environment that demonstrate how the use of force influences military decision-making (as required).

- required).
10. Determine how military application of appropriate use of force can achieve U.S. political goals (as required).
 11. Identify unintended consequences by utilizing Red Teaming Tactics, Techniques, and Procedures that may include, but are not limited to, the String of Pearls analysis, Premortem analysis, Four Ways of Seeing, and/or Alternative Futures Analysis to name a few (as required).

REFERENCES :

1. Salmoni and Holmes-Eber, MCU Press, 2011 Operational Culture for the Warfighter, Principles and Applications 2nd Edition
2. UFMCS University of Foreign Military and Cultural Studies (UFMCS) Applied Critical Thinking Handbook
3. UFMCS TL Stop-Gap Red Team Leaders Course Advance Book

MISCELLANEOUS :

ADMINISTRATIVE INSTRUCTIONS: All performance steps may not be applicable to the mission tasking. Execute necessary performance steps sequentially.
